## 2021\_22AY Assessment Report October 15, 2022

#### Introduction

The University of Arkansas at Pine Bluff continues with its process of longitudinal assessment. We undertake entry-level, mid-level, exit-level, and alumni assessments. Furthermore, we continue rubric based assessments of institution, school, and degree program Student Learning Outcomes (SLO) in academic programs. The 2021\_22AY was the first year in our second 6-year assessment cycle. After assessing all seven of the institution's SLOs, we rotated back to the two outcomes (Reading and Written Communication) first assessed during the 2015\_16AY. Assessments of what students gain from participation in and interactions with co-curricular programs are also occurring.

This report summarizes the results of our longitudinal, curricular, and co-curricular assessments. Assessment activities are undertaken throughout the academic year. In May of each academic year, assessment data are summarized. In June, the summaries are reported to administrators, deans, directors, and particularly, department chairs. These administrators are asked to review their assessment data (during the July-August period) and prepare to discuss the data with faculty, staff, and other unit personnel when 9-month faculty return from summer break in August.

At the beginning of an academic year, returning 9-month faculty are presented with the summaries of assessment data. Faculty and administrators jointly decide what improvements occurred during the previous academic year, what the assessment data from the previous academic year show, and how their unit will adjust activities and instruction to improve student learning outcomes during the forthcoming academic. Academic units are asked to explicitly answer several questions. The first question academic units answer is "What outcome improvements occurred during the 2021\_22AY?" These improvements, relative to planned improvement, are reported in Appendix 1 of the annual report. After reviewing assessment data from the 2021\_22AY assessment data show?" and "What will be done to improve the outcome in the 2022\_23AY?" Unit answers to these two questions are included in Appendix 2 of the annual assessment report.

Co-curricular programs undertake similar data reviews and planning activities, either during the summer or at the beginning of an academic year. Co-curricular programs examine data and attempt to answer the question "What outcome improvements occurred during the 2021\_22AY?" Those responses are juxtaposed with the co-curricular program's plans for improvement from the preceding academic year in Appendix 3 of the annual assessment report. As with academic units, co-curricular programs answer the two questions "What did the 2021\_22AY assessment data show?" and "What will be done to improve the outcomes in the 2022\_23AY?" Answers to these two questions from co-curricular programs are included in Appendix 4 of the annual assessment report.

Plans for improvement from academic units and co-curricular programs are shared with the Office of Assessment for inclusion in the annual assessment report. The 2021\_22AY Assessment Report is scheduled for completion by mid-October 2022. The mid-October deadline allows units and programs to implement their improvement plans during the 2022\_23AY. This is the basic cycle of assessment and improvement for the University.

In addition to institutional SLOs, schools have adopted SLOs common to all departments within a school. School SLOs may be assessed with the Association of American Colleges and Universities (AAC&U) VALUE Rubrics, as are the seven institutional SLOs. Rubric-based assessments of institutional and school SLOs are conducted within the LiveText system (Watermark Insights, LLC), which is the institution's assessment management system. This system facilitates the creation of assignments, submission of student artifacts, rubric-based assessments, archiving of artifacts, and compilation of assessment data. The rubric-based assessment data for institutional and school SLOs are archived in LiveText and continuously available to department chairs, other administrators, and the Office of Assessment. The University of Arkansas at Pine Bluff will continue to use LiveText as its assessment management system for the foreseeable future.

The Student Assessment Plan calls for longitudinal assessment at four points. Entry-level assessment metrics include high school GPA, class rank, and ACT scores. The mid-level assessment is a rising junior exam (i.e., the ETS Proficiency Profile) that assesses proficiency in general education knowledge areas, as well as Critical Thinking. Senior assessments take the form of either senior comprehensive exams or senior projects. Senior assessments represent exit-level assessments of discipline-specific knowledge, skills, and competencies. The Office of Assessment conducts surveys of alumni three and five years after graduation as a means of follow up assessment.

This assessment report captures the assessment activities which occurred during the 2021\_22AY. Activities on the UAPB campus continue to be affected by covid-19. Most classes have returned to a face to face modality. The requirement to pass the senior assessment is pivoting to a requirement to include the senior assessment in a capstone course. Students would be required to pass the capstone course but would not necessarily be required to achieve a specific benchmark score on the senior assessment. Specific questions about the content of this report or the interpretation of assessment data should be referred to the Office of Assessment.

#### **Institutional Student Learning Outcomes**

#### Written Communication

Written Communication assessments were higher for every classification (freshman, middleclassmen, seniors, and graduate students) during the current academic year that the last time Written Communication was assessed. For example, seniors averaged 73.7% (n=419, SD=21.0) during the 2016\_17AY and averaged 78.2% (n=242, SD=19.0) during the 2021\_22AY. Written Communication scores from the 2021\_22AY ranged from 78.2% for seniors to 80.6% (n=35, SD=9.7) for graduate students. Scores for freshman and middleclassmen were within this range. It is difficult to argue that Written Communication skills have improved among students during their time at UAPB when scores for Written Communication do not increase across classifications. An alternative explanation for similar Written Communication scores across classifications is that Instructors are not applying the rubric consistently across classifications. If instructors of freshman level courses are lenient and instructors of senior level courses are strict in their application of the Written Communication rubric, a situation such as we see may arise. In the past, norming activities were necessary to address the inconsistent application of the Written Communication rubric. The Office of Assessment is considering repeating norming activities during the 2022\_23AY. Sources of Evidence and Syntax and Mechanics were consistently among the lowest aspect scores for Written Communication across classifications. Improvement in overall scores could be achieved by undertaking exercises to specifically strengthen those skills.

## Reading

Like the previous SLO, Reading assessment scores were higher for each classification during the 2021\_22AY than during the 2016\_17AY. Freshman scores were 67.6% (n=303, SD=28.7) but are now 77.0% (n=62, SD=21.8). Senior scores were 75.3% (n=74, SD=20.1) but are now 78.4% (n=148, SD=20.4). Reading rubric scores improved slightly from lower classifications to the senior classification. There was a large gap between senior scores and graduate student scores (92.0%, n=10, SD=5.2).

Relationship to the Text, Analysis, and Readers Voice were aspects of the Reading SLO that had consistently lower scores across classifications. Overall scores might be improved most significantly by addressing these aspects of Reading.

## **Student Learning Outcomes among Schools**

# SAFHS

The two school SLOs assessed in the School of Agriculture, Fisheries, and Human Sciences were Global Learning (an AAC&U VALUE rubric) and Human Needs and the Global Environment (a rubric developed by SAFHS). The latter rubric is designed to assess student's understanding of economic profitability, environmental stewardship, social responsibility through the application of an interdisciplinary perspective.

Global Learning rubric scores were higher for both middleclassmen and seniors during the 2021\_22AY than the 2020\_21AY. Middleclassmen scores jumped from 70.0% (n=24, SD=19.8) to 85.4% (n=2, SD=8.8). Senior scores jumped from 55.6% (n=3, SD=4.8) to 82.2% (n=5, SD=18.3). Sample sizes are relatively small, so there is room for more assessments of this SLO. Perspective Taking was consistently among the lowest aspect scores for Global Learning. Activities specifically addressing different perspectives would likely result in general improvement of this SLO.

Only four assessments of Human Needs and the Global Environment were conducted during the 2021\_22AY. These were all senior assessments. Rubric scores averaged 87.5% (n=4, SD=4.6). Causation Generalization and Economic Profitability were the two lowest aspect scores for the Human Needs and the Global Environment SLO.

# SAS

The School of Arts and Sciences has been assessing Teamwork and Information Literacy as their school SLOs. Average scores for Information Literacy ranged from 65.4% (n=26, SD=20.8) for middleclassmen to 79.4% (n=8, SD=24.7) for freshman. Average Information Literacy scores for the 2021\_22AY were not really higher than average scores for the 2020\_21AY for any classification. Information Literacy scores tended to decline slightly from one classification to the next, probably indicating a lower standard for this SLO being applied by Arts and Sciences faculty teaching freshman and sophomore level courses. Critically Evaluate Information was among the lowest aspects for the Information Literacy SLO within the School of Arts and Sciences.

Teamwork average scores ranged from 83.0% (n=20, SD=8.9) for middleclassmen to 88.9% (n=34, SD=15.5) for seniors. There scores are modestly higher than scores for these two classifications from the 2020\_21AY. Contributes Outside Meetings and Facilitates Others Contributions are two aspects consistently low among all aspects of the Teamwork SLO. Work that encouraged development of these aspects would benefit students.

## SBM

The School of Business and Management assesses Critical Thinking and Ethical Reasoning. Average Critical Thinking scores were higher at each classification during the 2021\_22AY than during the 2020\_21AY. For example, Critical Thinking scores for seniors rose from 73.0% (n=5, SD=14.4) to 91.6% (n=26, SD=14.7). Most aspects scores of the Critical Thinking rubric were similar, but Context Assumptions was consistently among the lowest scores.

Seven Ethical Reasoning assessments, all among seniors, were conducted during the 2021\_22AY. The average Ethical Reasoning score was higher during the 2021\_22AY (89.3%, n=7, SD=11.3) than during the 2020\_21AY (58.7%, n=8, SD=24.3). As in previous years, Different Ethical Perspectives was the lowest aspect score among the five aspects of Ethical Reasoning.

## SOE

The School of Education assesses Intercultural Knowledge and Lifelong Learning as their school SLOs. Intercultural Knowledge rubric scores were lower at the middleclassman and senior level during the 2021\_22AY than during the 2020\_21AY. For example, senior scores fell from 86.3% (n=14, SD=11.4) to 80.6% (n=3, SD=10.5). Middleclassman scores fell from 76.7% (n=12, SD=14.0) to 70.0% (n=5, SD=11.9). Worldview Frameworks and Verbal/Nonverbal Communication were generally the lowest aspects of Intercultural Knowledge.

Lifelong Learning rubric scores were not much different during the 2021\_22AY than during the 2020\_21AY. Lifelong Learning scores ranged from 52.0% (n-17, SD=27.2) for middleclassmen to 73.9% (n=14, SD=20.1) for freshman. Lifelong Learning scores did not monotonically increase across classifications, suggesting that little development of this skill occurs within the SOE curricula or that the rubric is being applied differently among classifications, with assessors applying lower standards with freshman. Initiative and Independence were consistently among the lowest aspect scores for Lifelong Learning during the 2021\_22AY.

# **Degree Program Student Learning Outcomes**

Degree program student learning outcomes are an integral part of the student assessment plan. Disciplinespecific knowledge, skills, and competencies are assessed through senior comprehensive exams and senior projects. These are summative assessments. Beginning in the 2019\_20AY, departments identified a degree program SLOs to be assessed across their curricula. Curriculum maps identifying courses in which the SLOs were introduced (typically a 1000-level course), reinforced (typically a 2000- or 3000-level course), and assessed for mastery (typically a 4000-level course) were created. The assessment instrument for each degree program SLO was identified by departments. Since the assessment instrument was not necessarily a rubric, degree program assessments do not necessarily reside in LiveText. These assessment results as well as plans for improvement are included in Appendices 1 & 2.

## **Co-curricular Student Learning Outcomes**

The Office of Assessment works with co-curricular units to identify what students gain from interaction with respective co-curricular programs. Assessments include a variety of direct and indirect methods, such as self-assessments, retention and graduation rates, rates of completion of specialized tests or programs, rates of employment, and focus groups. In most cases, co-curricular programs collected and summarized their data independently. Each co-curricular program identified steps to improve student outcomes and reported back to the Office of Assessment. Co-curricular units continued to serve students despite challenges related to covid-19. Co-curricular units participate in the assessment and improvement process. Summaries of assessment activities, data analyses, and plans for improvement of student outcomes are incorporated in the annual assessment report (see Appendices 3 & 4). Examples of what students gain through participation in co-curricular activities include outcomes such as "leadership abilities and positive self-concepts" (UAPB Quality Initiative) and understanding "the job search process and skills for obtaining a job" (Career Services). Improvement plans include activities such as merging "Reading 1213 and English 1310 to form a Language Arts class" (Academic Skills and Developmental Services) and "Jefferson County Health Department will offer a new program called REAL

(Reproductive Education Access and Lifestyle) to provide health education and lifestyle support" (Student Health Services).

# Longitudinal Assessment

# Entry-level

UAPB examines three metrics when students enroll for the first time. These metrics include high school grade point average (GPA), high school rank, and ACT (or equivalent) score. The Office of Assessment began with data from the 2006\_07AY (i.e., Year 1) and includes data from the 2021\_22AY (i.e., Year 16).

The positive trend in the average high school GPA that began in the 2010\_11AY (Year 5) appears to have curtailed around the 2016\_17AY (Year 11). The last two years, in particular, indicate that average high school GPA was lower than it had been during the previous five years (Figure 1). High school GPA averaged 2.89 during the 2020\_21AY and 2.88 during the 2021\_22AY. While this does not seem like a particularly low average GPA, it should be noted that the minimum GPA among freshman ranged from 1.36 to 2.00 over the past 5 years. This trend indicates a reduced readiness for college among incoming freshman at our institution. Average ACT score were generally stable at ~18.3 for years 10-14 (Figure 2). However, concomitant with the observed lower high school GPAs, the average ACT scores have fallen considerably in the last two years. Average ACT scores were 16.8 and 16.3 during the last two years, respectively. These are marked and noteworthy changes.

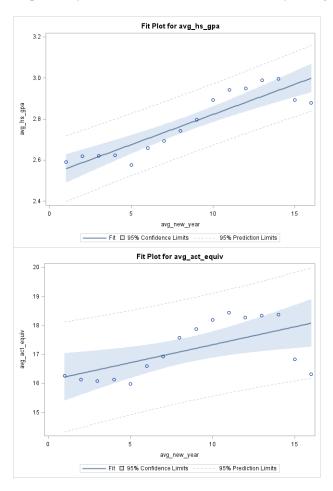


Figure 1. Average high school GPA of incoming freshmen for the past 16 years.

Figure 2. Average ACT score of incoming freshmen for the past 16 years.

Data from the last seven years indicate a trend toward students that, on average, are further from the top of their high school class (Figure 3). Freshman rank averaged 49<sup>th</sup> and 50<sup>th</sup> over the past two years, respectively. Freshman rank had averaged as high as 38<sup>th</sup> in year 12.

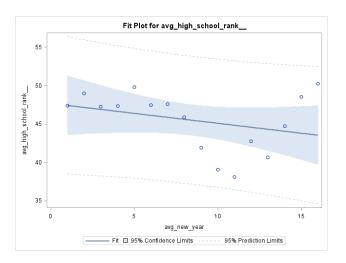


Figure 3. Average class rank of incoming freshmen for the past 16 years. Lower averages depict freshman ranked closer to the top of their high school class (i.e., negative trend = improvement).

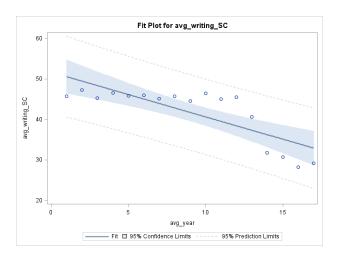
The ACT sub-scores for math, English, reading, and science all indicated declines over the past two years. The English scores appeared to decline most among sub-scores. These recent declines are inconsistent with the Written Communication assessment scores reported for freshman earlier. This points to a need to raise standards and expectations for freshman performance among faculty that teach freshman and sophomore level courses. Incoming freshmen are trending toward being less prepared for college. The freshman classes during the 2020\_21AY and 2021\_22AY might face academic challenges that could require special attention and increased resource allocation to student support services.

## Mid-level

The ETS Proficiency Profile is used as the University's mid-level assessment (i.e., rising junior exam). The Proficiency Profile was first administered during spring of year 13. The Proficiency Profile tests the same skill areas as the former exam (the ACT CAAP) including reading, writing, math, natural sciences, humanities (i.e., arts & literature), and social sciences. The Proficiency Profile also provides an assessment of Critical Thinking. We scaled scores from both exams to represent percentages of maximum possible scores so that data were comparable between exams.

UAPB administers the Proficiency Profile to students that have between 45 and 60 credits toward graduation. We use an electronic version of the exam, so it may be completed by students at their convenience. Students who fail to take the exam when instructed to do so receive an academic hold on their account. The hold prohibits registration for the next academic semester until the student completes the exam.

We examine trends for scores in each skill area over time. Every knowledge area is showing a significant decline over the 17-year period (Figures 4-8). The last four years are markedly lower than preceding years. The ETS Proficiency Profile also creates a percentile for Critical Thinking among individuals taking the exam nationwide. In the years since switching to the ETS Proficiency Profile, students at UAPB averaged between the 20<sup>st</sup> and 27<sup>th</sup> percentile in Critical Thinking, with the lowest two scores coming in the last two year.



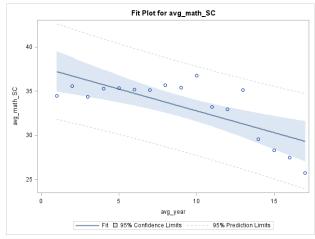


Figure 4. Average writing scores for rising juniors during the past 17 years.

Figure 5. Average math scores for rising juniors during the past 17 years.

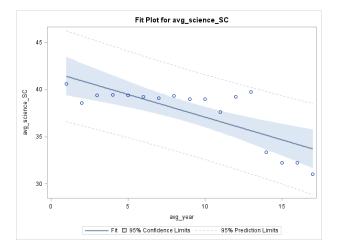


Figure 6. Average science scores for rising juniors during the past 17 years.

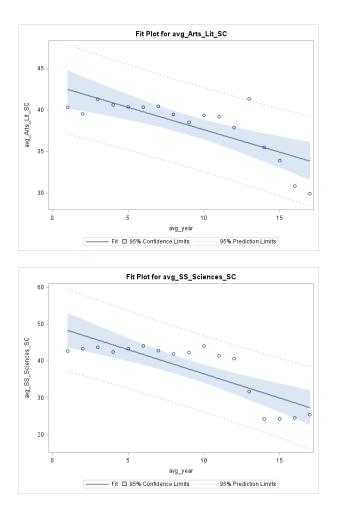


Figure 7. Average arts & literature scores for rising juniors during the past 17 years.

Figure 8. Average social science scores for rising juniors during the past 17 years.

## Exit-level

Senior assessments at UAPB take one of two forms, senior comprehensive exams, or senior projects. The majority of departments use senior comprehensive exams as the senior assessment for their degree programs. The School of Business and Management uses the Peregrine Major Field test as the senior comprehensive exam for Accounting and Business Administration. The School of Education uses Praxis II as their senior comprehensive exam in teacher education programs. The Nursing Program uses the RN Comprehensive Predictor as their senior comprehensive exam. Other departments have developed their own senior comprehensive exams. Senior comprehensive exams administered using a Scantron form are delivered to the Office of Assessment for grading. Some departments have imbedded the senior comprehensive exam. Departments that report senior assessment scores to the Office of Assessment have the scores entered in the institution's student information system (i.e., Colleague) by Mr. Arthur Thomas. The Office of Assessment can create summaries for each knowledge, skill, or competence area covered by a senior comprehensive exam only if the department provides sufficient data to do so. A few degree programs are using senior projects. Senior projects are graded with a rubric and the rubric scores are reported to the Office of Assessment for compilation and entry into Colleague.

Senior assessments have been scaled on a proportional basis (i.e., percentage/100) so that test scores from different units can be combined and the institutional performance of seniors can be tracked through time. Only the first administrations of senior assessments are utilized in these analyses. Some departments

require students to retake the exam if a specific score is not achieved on the first attempt. The Office of Assessment has compiled average senior assessment scores each academic year for 17 years. There is a significant positive trend in average senior assessment score over this period. However, average scores for the last two years are lower than average scores for year 12-15 (Figure 9). This may be due to instructional challenges related to the pandemic.

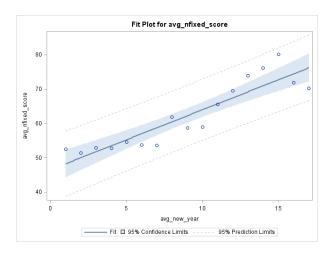


Figure 9. Average scores for first administrations of senior assessments during the past 17 years.

The average senior assessment score during the 2020\_21AY (72%, n=305, SD=21) and the 2021\_22AY (70%, n=310, SD=21) were both lower than the average score during the 2019\_20AY (81%, n=196, SD=14%). The proportion of students scoring above 70% on the first attempt of their senior assessment is moderate (Figure 10). The percentile performances from students taking the Peregrine Major Field test and the Praxis II exam are averaged into overall average performance. However, the threshold score for "passing" is not necessarily 70% on those exams. Specific performance data for those two exams can be found in the assessment data summaries for departments within the SMB and the SOE.

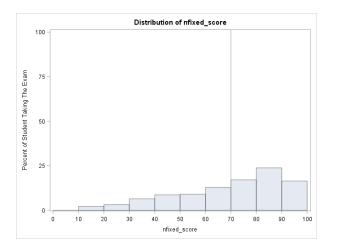


Figure 10. Relative frequency distribution of senior assessment scores during the 2021\_22AY with the 70% threshold (vertical line) indicated.

Senior comprehensive exams that continue to be administered using Scantron forms can be used to identify discipline-specific knowledge, skill, and competency areas requiring attention. Departments may track overall performance (as indicated above) as well as performance in specific knowledge areas. Like senior comprehensive exams, senior projects also identify discipline-specific knowledge areas. Performance in specific knowledge areas is summarized for departments that make those data available to the Office of Assessment. Those departments can identify knowledge areas of concern and specifically address those areas with improvement plans. Departmental interpretations of 2021\_22 AY assessment data and plans for improvements during the 2022\_23AY are found in Appendix 2.

## Alumni surveys

The Office of Assessment faces a challenge when attempting to conduct alumni surveys. Neither the Alumni Association nor the University have comprehensive lists of personal emails for alumni that have graduated within the past five years. The five year time-frame is most relevant to our longitudinal assessments. The Office of Assessment has contracted with Intellect Space to purchase a comprehensive list of alumni emails. While we have little to report with respect to alumni in this annual report, we have mapped out a path to increase the number of surveys sent to alumni using the email list we are acquiring from Intellect Space. We continue to struggle with low response rates. The low response rate is being given further consideration.

#### Summary of longitudinal assessments

Average entry-level assessment scores have declined, particularly in the past two years. Average midlevel assessment scores have been declining for some time and show particular downward movement during the last 2-3 years. Average exit-level assessment scores were positive but have shown declines over the past two years. The proportion of seniors passing their senior assessment on the first attempt appears stable. The decline in entry, mid and exit level assessments warrants attention.

Data from recent years suggests entering freshman were less prepared for college. Entry level assessment scores during the last two years were clearly lower than in the past. Mid-level assessments indicate student performance is below average. Average scores in knowledge areas tested by the ETS Proficiency Profile are below the 50<sup>th</sup> percentile and scores continue to decline. The average performance during senior assessments was positive but appears to have declined in recent years. Rising juniors are required to take, but not necessarily pass, the ETS Proficiency Profile. There is a relationship between a requirement to meet a minimum standard on an assessment and the average performance on that assessment. The Office of Assessment continues to examine means of incentivizing the rising junior exam. The University might consider implementing some modest required level of performance on the ETS Proficiency Profile to encourage students to do their best work on that assessment, thereby garnering an authentic mid-level assessment. Furthermore, a move to imbed senior assessments within a senior capstone course might result in students being better prepared for the senior assessment and performing better on their first attempt. This will be monitored in the future.

## Other Assessment Activities during 2021\_22AY

## Increased use of the EDA and ELDA by the School of Education

The School of Education requested assistance from the Office of Assessment to acquire disciplinespecific disposition assessments. The Educational Disposition Assessment (EDA) and the Educational Leadership Disposition Assessment (ELDA) were purchased from Watermark by the Office of Assessment on behalf of the School of Education in November 2020. The EDA and ELDA are LiveText documents that were delivered to the Assessment Office and shared with the faculties of Curriculum and Instruction and HPER. The Office of Assessment noted a marked increase in the use of the EDA and ELDA during the 2021\_22AY. The acquisition of these disposition assessments specifically supports the SOE effort to maintain CAEP accreditation. Data from these assessments are capture and archived in LiveText just like any other rubric based assessment.

#### Use of Field Experience Module

The same two academic units utilized the Field Experience Module (FEM) during the 2021\_22AY as used the FEM during the 2020\_21AY. The School of Education created field experiences for students enrolled in a variety of courses. Specifically, the SOE attached the EDA and the ELDA to field experiences, such that an external assessor and the instructor of record could use the EDA and the ELDA to assess a student's skills and competencies. Furthermore, students were able to conduct a self-assessment using the EDA and the ELDA. All these assessments are captured and archived within LiveText, rendering them available to the SOE and the Office of Assessment. the rubric based assessments using the EDA support both the HLC and the CAEP accreditation efforts. Regulatory Science also used the Field Experience Module this year. The Department of Agriculture's Regulatory Science program is also using the FEM to track and assess skills developed during internships associate with that program.

# Reading Workshop

During the spring 2022 term, the Assessment Office worked with Dr. Chris Hakala to offer a reading pedagogy workshop. Dr. Hakala is Director of the Center for Excellence in Teaching, Learning, and Scholarship at Springfield College in Springfield, MA. Three separate half-day workshops were offered during which instructors learned to teach reading to college students, and how to assess Reading skills using the AAC&U Reading rubric.

An assessment of the workshop indicated that participants felt the workshop was informative and worthwhile. When asked to indicate how much they agreed with the statement, "I have a better understanding of what drives reading comprehension because of the workshop" using a 5-point Likert scale (1=strongly disagree to 5=strongly agree) average (SD) response was 4.2 (1.0). When asked to indicate level of agreement with the statement, "I have a better understanding of the aspects of the AAC&U Reading rubric because of the workshop" average response was 3.9 (0.9). Finally, when asked to indicate level of agreement with the statement, "The knowledge and information I gained from this workshop was worth the time I dedicated to it" average response was 4.2 (1.0). Open-ended responses to the question, "What were the most useful part or parts of the Reading workshop?" included "Helpful suggestions on making assignments" and "Using prompts, tying rubrics to assignments". Helpful materials from Dr. Hakala's workshop have been shared at the Office of Assessment website using this link.

# http://www.uapb.edu/administration/academic\_affairs/assessment/reading\_professional\_develop ment\_workshop.aspx

In addition to the reading pedagogy workshop, the Office of Assessment created a generic assignment to be used when assessing reading skills using the AAC&U Reading rubric. This framework for creating a prompt has been made available to all UAPB instructors through the Office of Assessment website. The generic assignment can be found at

http://www.uapb.edu/Uploads/Files/Downloads/How%20to%20create%20a%20generic%20hom ework%20assignment%20for%20the%20Reading%20Student%20Learning%20Outcome.docx

#### Watermark Contract Re-negotiated and signed for 3 more years

The University of Arkansas at Pine Bluff came to the end of its original 7-year contract to use LiveText as our assessment management system. During the spring 2022 term, we created an RFP, released the RFP, evaluated the responses, negotiated a contract, and executed the contract with Watermark Insights, LLC. Watermark purchased LiveText during the initial 7-year contract period. We have pivoted from a keycode-based distribution system to a site license-based distribution system. The new distribution system should relieve considerable time and pressure on the Office of Assessment. The Assessment System Administrator will no longer be required to associate specific keycodes with invitations to register for a specific user's LiveText account. This pivot also relieves the Office of Assessment from intermittent purchases of new keycodes to cover shortfalls within a semester. Confirmation of our relationship with Watermark and LiveText for three years relieves instructors of the possible burden of learning a different assessment management system. Instructors were already burdened with having to learn a new enterprise system (Workday), a new virtual meeting system (Zoom's Class), and a new tenure portfolio system (Interfolio).

## HLC Meeting

After not attending the Higher Learning Commission (HLC) meetings in 2020 and 2021 due to the pandemic, the Director of Assessment was able to attend the 2022 HLC meeting in Chicago, IL during the spring term. Topics of interest at the meeting included the higher education cliff. This term refers to the shrinking demographic of college-age individuals. The "cliff" is anticipated in or around 2025. The competition for a diminishing number of college-bound high school graduates will put a strain on resources and could lead to closures of more vulnerable academic institutions. Other topics of interest were the inclusion of co-curricular programs in rubric based assessment schemes, the new HLC software portal for preparing assurance arguments, best practices for preparing assurance arguments, competition with for-profit institutions of higher education, program prioritization and strategic shrinking of academic institutions, and alternative modes of credentialing (i.e., offering certificates and licenses in addition to degrees).

## **Future Assessment Activities**

## Assessment instruments for degree program student learning outcomes

The Office of Assessment plans to work more closely with departments to formalize curriculum maps, revise degree program learning outcomes, and develop rubrics associated with degree program SLOs. Although the Office of Assessment has created a number of degree program or discipline specific rubrics on behalf of academic units, we do not necessarily see departments summarizing or utilizing rubric based assessment data to improve degree program student learning outcomes. The UAPB continues to work toward the best practice of rubric-based assessments of degree program SLOs in concert with our current practice of rubric based assessments of institutional and school SLOs.

## Norming Events

Some of the rubric based assessment data suggest that our campus might benefit from another round of norming events. Previously, we used artifacts that were submitted to LiveText and evaluated by experts. These were used in norming events that clarified aspects of the Written Communication rubric and used group discussions and consensus to increase inter-rater reliability of the AAC&U rubrics. We are considering repeating this process as a refresher for the campus during the 2022\_23AY.

	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

Agriculture	Problem Solving	
	Teamwork	
	Lifelong Learning	
	Global Learning	
	Human Needs and the Global Environment	
	Agricultural Sciences B.S. SLO - Global agricultural production practices and processes (rubric)	
	Agricultural Engineering B.S. SLO -	
	Regulatory Science B.S. SLO - Regulatory compliance associated with food, agricultural, industrial, health and environment safety (rubric)	
	Agriculture Business Discipline Specific Knowledge, Skills, and Competencies	

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		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

Knowledge, Skills, and Competencies Regulatory Science - Agriculture	Mean Scores Excellent and Above Average.
Agricultural Engineering Discipline Specific	Mean Score, Soil Mechanics was Above Average.
Poultry Science Discipline Specific Knowledge, Skills, and Competencies	
Plant and Soil Science Discipline Specific Knowledge, Skills, and Competencies	
Animal Science Discipline Specific Knowledge, Skills, and Competencies	
Agriculture Economics Discipline Specific Knowledge, Skills, and Competencies	

Appendix 1 – Curricular Program Outcome Improvements During the 2021_22AY
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			What will be done to	What outcome
		Student Learning	improve the outcome in the	improvements occurred
Department	/Unit	Outcome	2021_22AY?	during the 2021_22AY?

	Regulatory Science - Industrial Health and Safety Discipline Specific Knowledge, Skills, and Competencies		
Aquaculture and Fisheries	Problem Solving	Continue reviewing and be mindful of the data, and continue to seek improvement within AQFI Dept. However, our undergraduate sample sizes in AQFI continue to be too small for meaningful interpretation. The freshmen-level assessments are few because we have only one FR-level course (AQFI 1102). Excessive assessment of that individual course could be taxing to the instructor.	Problem solving was not a targeted SLO in AY2021-22_ <del></del>
	Teamwork	Continue reviewing and be mindful of the data, and continue to seek improvement within AQFI Dept. However, our undergraduate sample sizes in AQFI continue to be too small for meaningful interpretation. The freshmen-level assessments are few because we have only one FR-level course (AQFI 1102). Given that a small department like AQFI is dominating the assessment of this SLO at the graduate level, the campus at large	Teamwork was not a targeted SLO in AY2021-22. However, several students of undergraduate and graduate level worked together as a team and presented research results in professional society meetings.

Appendix 1 – Curricular Program Outcome Improvements During the 2021_22AV
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		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

	needs to get more serious about assessment.	
Lifelong Learning	Continue reviewing and be mindful of the data, and continue to seek improvement within AQFI Dept. However, our undergraduate sample sizes in AQFI continue to be too small for meaningful interpretation. The freshmen-level assessments are few because we have only one FR-level course (AQFI 1102). Given that a small department like AQFI is dominating the assessment of this SLO at the graduate level, the campus at large needs to get more serious about assessment.	Lifelong learning was not a targeted SLO in AY2021-22.
Global Learning	Continue reviewing and be mindful of the data, and continue to seek improvement within AQFI Dept. However, our undergraduate sample sizes in AQFI continue to be too small for meaningful interpretation. Given that a small department like AQFI represents nearly all the assessment of this SLO at the graduate level, SAFHS clearly needs to get more serious about graduate assessment.	It was implemented at the Graduate level in AY21- 22, which was absent in the previous year.
	Continue reviewing and be mindful of the data, and	

Appendix 1 – Curricular Program Outcome Improvements During the 2021_22AV
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		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

Human Needs and the Global Environment	continue to seek improvement within AQFI Dept. However, our undergraduate sample sizes in AQFI continue to be too small for meaningful interpretation. The freshmen-level assessments are few because we have only one FR-level course (AQFI 1102). Excessive assessment of that individual course could be taxing to the instructor. Continue reviewing and be mindful of the data, and continue to seek improvement within AQFI Dept. However, our undergraduate sample sizes in AQFI continue to be too small for meaningful interpretation. Given that a small department like AQFI is dominating the assessment of this SLO at all levels, SAFHS needs to get more serious about assessment.	This SLO could not be implemented in AY2021- 22. It was because some planned courses were not offered due to the lack of students.
Aquaculture and Fisheries Science B.S. SLO – Oral Communication (AAC&U rubric)	Continue reviewing and be mindful of the data, and continue to seek improvement within AQFI Dept. However, our undergraduate sample sizes in AQFI continue to be too small for meaningful interpretation, and FR assessments aren't always available. In the future, it be good that faculty remember the purpose of assessment,	Oral communication was not a targeted SLO in AY2021-22. However, rubric-based assessment for Oral Communication was part of learning in several courses such as aquaculture economics, program evaluation and survey methods, and statistics. Students of undergraduate and graduate levels were also

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		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

	which would likely adjust the score distributions across the different student classifications. Undergraduates assessing consistently higher than graduate students is an unlikely scenario, especially in oral communication.	mentored to present in various professional society meetings where they received awards.
Aquaculture and Fisheries Discipline Specific Knowledge, Skills, and Competencies	To help students better prepare for future exams, the department planned to <u>prepare study guides</u> for all 7 tested subjects. However, although faculty have had several years to complete these, they still are not completed for all subjects. We will continue to push to get all study guides done. Regardless of sample sizes, there is only minimal interpretation possible for these test scores since students have only recently been required to pass the exam with a 70% (as of May 2020). In fact, the first senior required to pass (Juan Ramos) did in fact pass with a 72% this past spring. Our expectations are that when the 70% passing score becomes more ingrained, seniors will take the exam more seriously and prepare more diligently.	The department prepared study guides for all 7 tested subjects. The department has also introduced several fisheries management processes, aquaculture and hatchery management tools, and field/ lab techniques. These are implemented in various subjects taught at the undergraduate and graduate levels. Students learned about the breeding, rearing, and harvesting fish, shellfish, algae, and other organisms in various water environments. They learned the financial management of fish farming and fish hatcheries. Also, they learned fisheries management methods and processes that are needed to prevent overfishing and maintain optimum fish stocks. These techniques enhanced students' knowledge and skills that

Appendix 1 – Cur	ricular Program Outc	come Improvements D	uring the 2021_22AY
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		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

			are essential in day-to- day life in careers related to aquaculture and fisheries.
Human Sciences	Problem Solving	Faculty will adjust instruction to improve the lowest score, Evaluate Outcomes. Faculty will integrate more experiential learning/ practicum.	
	Teamwork	Faculty will continue to strengthen teamwork experiences by including facilitates other's contributions into class assignments and allowing a safe place for courageous conversations that promotes brainstorming solutions to conflict.	
	Lifelong Learning	Faculty will adjust instruction to improve the lowest score, reflection by integrating opportunities for students to have oral and written reflection time in and outside of the classroom and by allowing time for students to work independently.	
	Global Learning	Faculty will continue to strengthen global learning experiences by seeking opportunities for professional development collaborating with the campus-based Office of	

	Appendix 1 - Curricular Program Outcome Improvements Du	ring the 2021_22AY
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	~~~~~	What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

	International Programs and Studies and on global systems projects with other institutions of higher learning.	
Human Needs and the Global Environment	Faculty will adjust instruction to increase student understanding in the areas of Economic Profitability, Environmental Stewardship, and Social Responsibility by integrating opportunities for experiential learning to support comprehension of course content.	
Human Sciences B.S. SLO - To explain how their major impacts the lives of individuals families and community	Faculty will engage in research informed practices and use different instructional strategies to enhance students learning. They will also conduct in- depth review of specific assignments. Faculty will enhance this goal by incorporating more experiential learning activities in their programs which will enable students to connect content areas in the real world	
Hospitality and Tourism Management B.S. SLO -	N/A	

		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

	Food Service and Restaurant Management Discipline Specific Knowledge, Skills, and Competencies	We will continue to strengthen program experiences by integrating experiential learning and internship opportunities	
	Human Development and Family Studies Discipline Specific Knowledge, Skills, and Competencies	We will continue to strengthen program experiences by updating the course syllabi and creating authentic assessments	
	Merchandising, Textiles, and Design Discipline Specific Knowledge, Skills, and Competencies	We will continue to strengthen program experiences by updating the course syllabi and creating authentic assessments	
	Nutrition Discipline Specific Knowledge, Skills, and Competencies	We will continue to strengthen program experiences by updating the course syllabi and creating authentic assessments.	
	Hospitality and Tourism Management Discipline Specific Knowledge, Skills, and Competencies	N/A	
Art and Design	Problem Solving	The A&D department will collect assessment data for art majors related to problem solving in the upcoming year. In particular our majors are expected to evaluate solutions during critiques so problem solving data from our majors may positively impact the overall school's results.	Four advanced studio courses implemented a new rubric for scoring students' problem- solving efforts while making painting and sculptures. Rubric was applied during students' presentations during critiques. 2021-22 was the first year for

Appendix 1 – Curric	ular Program Outcom	e Improvements Durin	g the 2021 22AY
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		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

		implementation of the rubric so data collected serves as a baseline for future years. (see rubric sent in separate document)
Teamwork		
Lifelong Learning	A&D courses require students to engage curiosity, initiative, and independence. Rubrics for art projects always include transfer of knowledge and skills as well as reflection (verbal and written) on process, knowledge, skills and completed product. We will make a concerted effort to collect assessment data for lifelong learning in the future and share results.	A new rubric for scoring students' life-long learning skills was implemented in the Portfolio I course during end-of-semester critiques. 2021-22 was the first year for implementation of the rubric so data collected serves as a baseline for future years. (see rubric sent in separate document)
Information Literacy	A&D majors are often required to conduct research on specific artists (in relation to studio projects and art history). We intend to pay more attention to assessing the two lowest components (critically evaluate info and uses info effectively.	Two rubrics mentioned above include elements of information literacy. However, the department intends to develop a specific rubric during the 2022-23 academic year.
Teamwork	Lower mean scores for A&D majors may be related to little teamwork opportunities within our courses. Few collaborative projects are required, almost all the art studio projects and written papers are completed independently. Occasionally, we will require a group presentation. We will include more opportunities for	Art majors were offered 2 large-scale community- based projects to build teamwork skills. The community-based projects were implemented as part of a grant awarded to the department. A painting professor completed a mural with 16 painting students and a sculpture

Appendix 1 – Curricular Program Outcome I	mprovements During the 2021 22AY

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		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

		teamwork in the upcoming academic year by having students create collaborative art projects in at least 2 courses. We will collect assessment data for these projects and submit to the university assessment.	professor completed a 17 foot tall sculpture with 8 sculpture students. Each completed piece of artwork now resides in downtown Pine Bluff. Formal data were not collected however anecdotal data such as student comments were compiled for the grant report. More team projects will be implemented in the 2022- 23 year and formal data will be collected. (see photographs sent in separate document)
	Art B.S. SLO - Use visual art elements and principles of design to create original works of art	A&D faculty will continue to compare current student outcomes for each course in relation to the previous year.	Faculty met in August 2022 to discuss course outcomes and student survey results from the previous year.
	Art Education B.S. SLO - Develop skills and abilities, and acquire knowledge needed to become a certified art teacher.	The Department of A&D will maintain tutoring and mentoring opportunities for future art education majors to ensure they will also have positive results on required teaching exams.	The department offered two tutoring sessions for 1 junior art education major. There were no senior art education majors in 2021-22.
	Art Discipline Specific Knowledge, Skills, and Competencies	Courses will continue to be reviewed as needed to ensure students graduate within 4 years.	36 of 40 art majors matriculated appropriately during 2021-22.
Biology	Problem Solving	Designing assignments that have real world issues and asking students to create solutions to them will increase students' problem	Case studies and application/critical thinking questions have been integrated into many classes (i.e.,

Appendix 1 – Curricular Program Outcome Improvements During the 2021_22A	Y
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	<u> </u>	What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

	solving skills to improve outcomes for this academic year.	Principles of Biology, General Zoology, Anatomy & Physiology, and Comparative Anatomy, Vertebrate Physiology, and Developmental Biology)
Teamwork		
Lifelong Learning	While efforts will be made to improve all scores for every classification, initial efforts will begin with designing more lifelong learning activities for sophomores/juniors to reinforce the skills gained as freshmen.	Activities such as course refresher quizzes and assignments are given at the beginning of each course to assess information gained from the previous, prerequisite course. Activities for the remaining of course begin with refreshers and then build from information gained.
Information Literacy	Creating more research assignments in which students also explain their findings will increase the students understanding of information literacy to improve outcomes for this academic year.	Peer-reviewed articles were discussed in many classes (i.e., Principles of Biology, General Zoology, Comparative Anatomy, etc.). After reviewing them, students were asked to state the research methods in the articles as well as what methods that would have utilized to improve the given results.
Teamwork		
Biology B.S. SLO – Biological research	N/A	

Appendix 1 – Curricular Program Outcome Improvements During the 2021_22AV
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		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

	Biology Discipline Specific Knowledge, Skills, and Competencies	Providing more detailed information for Cell Biology as well as creating assignments that increase the understanding of Cell Biology will be done to improve the outcome.	Cell Biology students were asked to answer critical thinking/comprehension questions. Upon answering them, application questions were discussed to ensure students were increasing their knowledge of Cell Biology.
Chemistry and Physics	Problem Solving	Design more homework assignments which involve problem solving. Make tutors available to assist students	
	Teamwork	Design team projects in laboratory courses	
	Lifelong Learning	Engage students in research projects and encourage them to present work at regional and national meetings	
	Information Literacy	Require more research papers in courses	
	Teamwork	Design team projects in laboratory courses	
	Chemistry and Physics B.S. Chemistry SLO - Ability to draw and interpret graphs	Incorporate more laboratory exercises which require graph preparation and interpretation. Involve students in research projects which involve these skills	

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		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

	Chemistry and Physics B.S. Physics SLO - To solve problems utilizing the interactions of energy and matter	We will start from the level of students' knowledge in problem solving, and then advance gradually	
	Chemistry Discipline Specific Knowledge, Skills, and Competencies	Incorporate course review into the Chemistry Seminar course. Have a list of review questions from each chemistry course.	
	Physics Discipline Specific Knowledge, Skills, and Competencies	Incorporate course review into Physics Seminar course.	
	Biochemistry Discipline Specific Knowledge, Skills, and Competencies	Incorporate a review of the Biochemistry courses into the Chemistry Seminar course including a list of review questions.	
	Forensics Discipline Specific Knowledge, Skills, and Competencies	Incorporate course review into the Chemistry Seminar course. Have a list of review questions from forensic chemistry.	
English, Humanities, and Foreign Languages	Problem Solving	Faculty needs to assign more Problem-solving exercises.	The students did provide thought-provoking discussions from their readings.
	Teamwork		
	Lifelong Learning	Projects need to be given so students can show their resourcefulness and creativity.	Students displayed interesting and knowledgeable power- point presentations. Also, the students provided

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		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

		thoroughly written research papers.
Information Literacy		
Teamwork	Faculty needs to hold conferences to monitor the progress of the projects.	The students collaborated on group assignments and all students participated in the activities.
English Literature/Liberal Arts B.A. SLO - Demonstrate student writing ability	Faculty needs to make sure that handbooks/online sites on MLA documentation is constantly reviewed. Conferences need to be held to make sure students are understanding MLA. SLO- To continually improve senior level writing by assigning longer-in-depth papers for consistency.	In the English Capstone course and Independent Study courses, students reviewed MLA documentation on Purdue OWL an online Writing Lab for research papers. Also, students revised papers over and over to provide senior level writing. Moreover, students focused on close-readings to make sure that they provided their thoughtful explanations of the texts for their research papers.
English Discipline Specific Knowledge, Skills, and Competencies	There will be focus on revision and editing drafts.	Students took the department's Common Exam and, and they were given a chance to revise and edit their papers for coherent and concise writing.
Theater Discipline Specific Knowledge, Skills, and Competencies		

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		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

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Industrial	Problem Solving	
Technology		
	Teamwork	
	Теаничогк	
	Lifelong Learning	
	Information	
	Literacy	
	Teamwork	
	Industrial	
	Technology B.S.	
	SLO - Industrial	
	safety management	
	and practices	
	Industrial	
	Technology	
	Discipline Specific	
	Knowledge, Skills,	
	and Competencies	
Math and Computer	Problem Solving	
Science	8	
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	Teamwork	
	Lifelong Learning	
	Lifelong Learning	
	Information	
	Literacy	
	Teamwork	
	Computer Science	
	B.S. SLO -	

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		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
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	Mathematics B.S. SLO -		
	Computer Science Discipline Specific Knowledge, Skills, and Competencies		
	Math Discipline Specific Knowledge, Skills, and Competencies		
Multimedia Communication	Problem Solving		
	Teamwork		
	Lifelong Learning		
	Information Literacy		
	Teamwork		
	Mass Communication B.A Print SLO - Write clearly and correctly in forms and styles appropriate for the profession	Faculty will put more emphasis on instruction in those areas where students did not do well. This type of learning should begin with the introductory classes and reinforced throughout the learning program.	The department placed more emphasis on learning in introductory courses that focused on grammar and print and broadcast styles of news writing. More emphasis was placed on this type of learning in other classes as well. Students are being encouraged to spend more time working the labs where they gain experiences writing for newscasts. Students also will be encouraged to write more for the

Appendix 1 – Curricular	Program Outcome Im	provements During the 2021_2	22AY

		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

			student newspaper (which has not published since Covid-19 struck). We hope to restart the newspaper this fall.
	Mass Communication B.A. Broadcast SLO - Apply tools and technologies appropriate for the communication profession	Students will benefit greatly by completing assignments that require them to spend more time in the learning laboratories. Faculty can enforce this by creating more assignments that are to be completed in these labs. Faculty will stress learning in areas where students need more instruction and encourage students to spend more time working with the technologies appropriate for the profession	Faculty continued to create assignments that encourages students spend more time in the learning laboratories. Faculty also continued to stress learning in areas where students need more instruction. Faculty also continue to encourage students to spend more time working with technologies appropriate for the profession.
	Mass Communication Discipline Specific Knowledge, Skills, and Competencies		
Music	Problem Solving		
	Teamwork		
	Lifelong Learning		
	Information Literacy		
	Teamwork		
	Music B.S. SLO - Ability to analyze provide music and		

Appendix 1 - Curricular Program Outcome Improvements Durin	ng the 2021_22AY
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	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

	express analysis theory/ orchestration / arranging or comparison	
	Sound Recording Discipline Specific Knowledge, Skills, and Competencies	
	Music (non- teaching) Discipline Specific Knowledge, Skills, and Competencies	
Nursing	Problem Solving	
	Teamwork	
	Lifelong Learning	
	Information Literacy	
	Teamwork	
	Nursing B.S. SLO - Synthesize knowledge from nursing science, the liberal arts, and sciences as a basis for delivering safe and culturally sensitive nursing care	

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		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

	Nursing DN to	]
	Nursing RN to BSN Track	
	Discipline Specific	
	Knowledge, Skills,	
	and Competencies	
	from Senior Project	
	Nursing Generic	
	Track NCLEX	
	Predictor Scores	 
Social and	Problem Solving	
<b>Behavioral Sciences</b>	C C	
- Addiction Studies		
	Teamwork	
	Lifelong Learning	
	Information	
	Literacy	
	Encrucy	
	Teamwork	
	Addiction Studies	
	Discipline Specific	
	Knowledge, Skills,	
	and Competencies	
Social and	Problem Solving	
Behavioral Sciences	r routeni sorving	
	Таания1	
	Teamwork	

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		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

Lifelong Learning		
Information Literacy		
Teamwork		
Criminal Justice B.A. SLO - Theory	NA	
Psychology B.S. SLO - Methods	More effort will be made to highlight the different methodological approaches. Tutorials will be created specifically to compare and contrast different methodology for the same research question.	
Social Science B.A. SLO - Culture	Improve the assessment instrument. There was confusion about how to assess "Culture". We now have a better understanding of how to create that assessment tool.	
Criminal Justice Discipline Specific Knowledge, Skills, and Competencies	To reach the optimal goal of 100% in each of the five core courses, C J faculty and students will continue to have intensive review of each course's content in CRJU 4325 Seminar in Criminal Justice – the preparatory course for the Senior Comprehensive Exam.	The overall average of scores during the 2021- 2022 AY were 82.89%. The scores were slighter lower compared to the 2020-21 AY - 89.6%. However, since 2018, the overall scores have been above the passing score of 70%.
Psychology Discipline Specific Knowledge, Skills, and Competencies	Including a segment on the comprehensive exam study guide in each of the classes that the information is	

	Appendix 1 - Curricular Program Outcome Improvements Du	ring the 2021_22AY
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		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
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		learned, and then review and practice it again in the Seminar course. These will be completed in groups, and for credit, to ensure they have study aids in place.	
	Social Science Gerontology Discipline Specific Knowledge, Skills, and Competencies	NA	One student completed the Sr. Comp. Exam with a score of 92% on the first administration.
	Social Science History Discipline Specific Knowledge, Skills, and Competencies	NA	One student took the exam and passed on the first attempt.
	Social Science Political Science Discipline Specific Knowledge, Skills, and Competencies	Create space to better prepare students for exam. Refreshers on information covered in Intro level courses would be helpful.	When excluding non- SSPOL majors and students who have limited contact with faculty, the scores improved by 4points.
	Social Science Sociology Discipline Specific Knowledge, Skills, and Competencies	Majors now have the test bank to prepare for the exam. The test bank is distributed in the seminar course.	The overall mean increased eight points, with improvements in most areas.
Social Work	Problem Solving	The problem solving assignment was completed but not submitted to LiveText for assessment. Work with instructor to make sure the correct assignment is submitted into LiveText for assessment.	
	Teamwork		

Appendix 1 – Curricular Program Outcome In	nprovements During the 2021 22AY

		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

Lifelong Learning	Assignment will be	
	submitted once fulltime	
	faculty returns.	
Information	During the semester, both	
Literacy	classes were moved to full	
	online, and students were not	
	prepared. The goal is to	
	increase the percentage of	
	students responding at the	
	capstone of 4. This will be	
	accomplished first, by	
	making sure students	
	understand what is required	
	of them as noted in the	
	course syllabus. The rubric	
	will be discussed per item	
	with students to gain	
	knowledge of content	
	required within each item.	
	Students will critique and	
	evaluate articles of interest	
	prior to submission of	
	assignments. Information	
	will be shared concerning plagiarism and students will	
	be required to submit	
	assignments to Turnitin or	
	another program for review	
	prior to submission. The goal	
	is for students to gain	
	knowledge concerning	
	plagiarism and its	
	importance to students as	
	lifelong learner. Students	
	will also have the	
	opportunity to meet with	
	instructors during Zoom	
	meetings for lectures, share	
	articles for discussion and	
	evaluation, and ask questions	
	for clarification. Individual	
	meeting will also take place	
	as needed. Students will also	
	have access and assistance	
	from library staff to pull	

		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
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	appropriate articles for their papers.	
Teamwork	Assignment not submitted         into LiveText for         assessment.         Make sure instructor work         with students to submit         assignment.	
Social Work B.S.W. SLO - Demonstrate ethical and professional behavior	The classes that were assessed included freshman who experienced writing and technology challenges with no direct contact with the instructor due to being online. Therefore, students did not gain a full understanding of case assignments. Despite this, the goal is to increase to the highest capstone which is 4. It is anticipated this semester, students will have the opportunity to engage more with the instructor to 	

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		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
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Social Work Discipline Specific Knowledge, Skills, and Competencies	written response as requested in the assignment. Zoom meetings, didactic methods and other technology will be used to work with students as well.	
Problem Solving		
Teamwork		
Lifelong Learning		
Critical Thinking		
Ethical Reasoning		
Accounting B.S. SLO -		
Accounting Discipline Specific Knowledge, Skills, and Competencies		
Problem Solving		
Teamwork		
Lifelong Learning		
Critical Thinking		
Ethical Reasoning		
	Discipline Specific Knowledge, Skills, and Competencies Problem Solving Teamwork Lifelong Learning Critical Thinking Ethical Reasoning Ethical Reasoning Accounting B.S. SLO - Accounting B.S. SLO - Problem Solving Problem Solving Lifelong Learning Lifelong Learning	in the assignment. Zoom meetings, didactic methods and other technology will be used to work with students as well. Social Work Discipline Specific Knowledge, Skills, and Competencies Problem Solving Teamwork Lifelong Learning Critical Thinking Ethical Reasoning Ethical Reasoning Ethical Reasoning Accounting B.S. SLO - Accounting Discipline Specific Knowledge, Skills, and Competencies Problem Solving Teamwork Teamwork Internet of the state of

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		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
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	Business Administration B.S. SLO - Business Admin Discipline Specific Knowledge, Skills, and Competencies		
Curriculum and Instruction	Problem Solving	To get a better picture of our student's knowledge, a faculty suggested that Problem Solving should be introduced in a 1000 or 2000 level course in each of the SOE programs. A specific class will be identified, and the components of PS will be taught. Then a class at each of the levels will take some instructional time to build on a component of PS through scenarios, and discussions. As the students matriculate through their program, they become more knowledgeable and confident in the Problem Solving language. By the time the students become seniors, they are aware of the components of PS.	Faculty learned that more practice activities are needed for students to learn the skill of problem solving and team work. Students were placed in groups to create a unit and teach to their peers. They had difficulty in working together to plan meeting times, decide on topic to plan lessons. Students received more guidance on how to effectively collaborate in teams.
	Teamwork	A Teamwork assignment will be placed in a 2000 and	Faculty learned that more practice activities are
		3000 level courses. The instructors will clearly explain the components of Teamwork, so the students fully understand each area when assigned a group project to complete. Examples of the component "Contributes to Outside Meetings" will be	needed for students to learn the skill of problem solving and teamwork. Students were placed in groups to create a unit and teach to their peers. They had difficulty in working together to plan meeting times, decide on

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		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

	particularly stressed for better understanding of assignment expectation. Faculty in other courses will reinforce students' understanding of the components of Teamwork as they assign students to work as partners or in groups to assignments.	topic to plan lessons. Students received more guidance on how to effectively collaborate in teams.
Lifelong Learning	<ul> <li>Ongoing-Lifelong Learning is a continuous process. In order to strengthen students' Foundation of Lifelong Learning (FOLL), the faculty will continue to do the following:</li> <li>engage all students in various kinds of reflective writing and conversations as described in the rubric where they discuss lifelong learning skills and dispositions while matriculating through their degree program.</li> <li>review the content of the Foundations of the Lifelong Learning (FOLL) rubric to gain a clearer understanding of criteria being assessed.</li> <li>align the assessment instructions to the rubric and determine its clarity and appropriateness for students being assessed.</li> <li>discuss all areas of the rubric with the students for greater understanding so they will know how their work will be assessed.</li> </ul>	Explanation of rubric is on-going.

Appendix 1 – Curricular Program Outcome Improvements During the 2021_22AY
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		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

	• Encourage students' participation in professional development activities where they are required to submit reflective comments applying what they learned to enhance their FOLL.	Students participated in several professional developments: Lesson planning, ethics, child maltreatment, behavior management, technology, co-teaching.
Intercultural Knowledge	Each of the IKC areas can become a topic of discussion in every classroom as the instructor teaches his/her content area. The IKC rubric will be provided to all the faculty, and the faculty will be asked to incorporate an IKC component in their course lectures and/or an assignment to strengthen their students' ability to write and/or articulate their thoughts during topic or class discussions. The following suggestions should continue Son how faculty can engage students to improve their confidence and knowledge on the IKC and in life. • utilize Kagan strategies to engage students in warm/friendly open discussions addressing culture diversity and people differences • require writing assignments where students address the importance of specific elements of	Continue to engage students in utilizing Kagan strategies that will provide warm/friendly open discussions addressing culture diversity and differences.

Appendix 1 – Curricular Program Outcome Improvements During the 2021\_22AY

		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

r		
	ones' culture in	
	relation to its	
	history, values,	
	beliefs, and	
	practices.	
	<ul> <li>assign students case</li> </ul>	
	studies to read	
	and/or videos to	On-going use of case
	view that will	studies.
	engage them in	
	reflecting on their	
	areas for improving	
	and recognizing the	
	feelings of their	
	culture as well as	
	another cultural	
	group(s).	
	• engage students in	
	verbal/written and	
	topics on social	
	justice	
	<u> </u>	
Lifelong Learning	Ongoing-Lifelong Learning	
	is a continuous process. In	
	order to strengthen students'	
	Foundation of Lifelong	
	Learning (FOLL), the faculty	
	will continue to do the	
	following:	
	Tonowing.	
	• engage all students in	ongoing
	various kinds of	
	reflective writing and	
	conversations as	
	described in the rubric	
	where they discuss	
	lifelong learning skills	
	and dispositions while	
	matriculating through	
	their degree program.	
	• review the content of	
	• review the content of the Foundations of the	
	the Foundations of the	
	the Foundations of the Lifelong Learning	

	Appendix 1 - Curricular Program Outcome Improvements Du	ring the 2021_22AY
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		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

Elementary Education, Middle Level Education, Special Education B.S. SLO – The learner and learning	<ul> <li>align the assessment instructions to the rubric and determine its clarity and appropriateness for students being assessed.</li> <li>discuss all areas of the rubric with the students for greater understanding so they will know how their work will be assessed.</li> <li>Encourage students' participation in professional development activities where they are required to submit reflective comments applying what they learned to enhance their FOLL.</li> <li>Students will be placed in groups for more practice in discussing the scenarios that address the learner and learning.</li> <li>According to CAEP, all teacher preparation courses should integrate diversity and technology throughout the programs. More teacher discussions and identifying some videos enhance students' background cultural and responsiveness</li> </ul>	Students designed unit plans and implemented a or lesson or lessons using a co-teaching model in a classroom setting.
	cultural and responsiveness teaching. Several of the Methods (Science, Social Studies, Reading) classes are incorporating lesson plans so that students gain practice in	Students designed unit plans and implemented a or lesson or lessons using a co-teaching model in a

	0		
		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

	developing plans that are more inclusive and recognizes all learners especially children with special needs.	classroom setting. Students taught their lesson to a group of students at a school site.
Rehabilitation Services B.S. SLO - Culture diversity, legal, & ethical issues	The assessment study guide has greatly addressed and assisted with students' outcomes in the Practicum and overall knowledge and understanding of the course work. The assessments in the courses utilize textbook knowledge with practical competency/understanding. The assessments increase competency within the counseling field and understanding of the role of rehabilitation professional. The instructor(s) will continue to collaborate with partners to assist with practical competency to further address students' understanding of current field of vocational rehabilitation. Additionally, faculty will continue to review assessment score ranges and feedback to see where improvements are needed.	Professional development was provided to enhance students understanding of Rehabilitation Services. The instructor(s) will continue to collaborate with partners to assist with practical competency to further address students' understanding of current field of vocational rehabilitation.
Praxis II Content and Principles of Learning and Teaching	The Department of Curriculum and Instruction continues to plan activities and interventions to support students' success on the Praxis exams. The department has invested in	The Arkansas Department of Education: Division of Elementary and Secondary Education removed the Praxis II Principles of Learning

Appendix 1 – Curricular	r Program Outcome In	provements During the 2021_2	22AY

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		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

several resources for the Learning Plus Lab. • IXL • Study.com • ACT online links • Praxis Interactive exams	and Teaching test as a requirement for Arkansas licensure. Secondary and middle school majors are required to pass their content area(s) while Elementary Education K6 majors are required to pass their content areas and a Foundation of Reading exam to be licensed to teach in Arkansas.
• Interim Dean wrote grant to hire visiting chair to work with students in passing the Praxis exams	A visiting chair (VC) was hired to review and create reports on three years of Praxis data. As a result of the data reports, several activities were put in place to increase students' performance on the Praxis exams. Some activities included the following: students receive study guide after taking Praxis interactive practice test; weekly Praxis study sessions via zoom; and seminar course, where students enrolled to receive one on one Praxis assistance. * Praxis content reinforced through course work
• Several faculty members have created a course inside of study.com where student's logon and complete lessons that reinforce the content being taught in their courses (Psychology of Learning and	Students enrolled in the course, Testing Seminar to receive one on one tutorial services in passing the Praxis exam.

Appendix 1 – Curricular Program Outcome Improvements	During the 2021_22AY
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		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

ГГ		
	Teaching and Methods of teaching Science).	Several faculty member(s) identify lessons in study.com.
	Instructors use ETS     Study Cuide in the content	Students logon and
	Study Guide in the content areas and review with	complete lessons that reinforce the content
	students.	being taught in their
		courses (Psychology of Learning and Teaching and Methods of Teaching Science).
	Public school	
	teachers and peers have	
	conducted evening tutoring	Several students attended
	in math, science, social	zoom and/or face to face
	studies, reading, and the PLT were conducted for	tutorials taught by faculty on and off campus. The
	undergraduate and graduate	PLT was eventually
	students	removed from being a requirement. Therefore,
	• The LPL	the students focused on
	Coordinator/instructor works	meeting their content
	one on one with	requirements.
	undergraduates and	
	graduates in LPL in	
	preparing them for the Praxis exams.	
	Course syllabi	
	require students to spent	
	hours for credit in LPL fall	
	2019	
	• Point system	
	provided to students who	
	take the take and/or pass it	On-going
	Several faculty	
	members require students to	
	spend a number of hours in	Students receive course
	the LPL and/or working in	points.
	Study.com and IXL.	
	• Faculty members	
	work one on one with	
	students in content areas	

	Appendix 1 - Curricular Program Outcome Improvements Du	ring the 2021_22AY
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		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

	<ul> <li>Video clips aligned to course content (Khan Academy, YouTube) are also put together to help students with Praxis content to work on during summer</li> <li>Faculty course syllabi have several links to support students' preparation for the test.</li> </ul>	
Rehabilitation Services Discipline Specific Knowledge, Skills, and Competencies	For the past two academic years, the senior exam has been revisited by the faculty and administration to discuss how to improve the students' outcomes on the Senior Comprehensive Examination. As a result, a study guide was created and provided to the students at the beginning of the fall 2019 semester so that the students could begin studying for the exam. The study guide did contribute to students' improved performance on the exam fall 2019. The students' Client Assessment score improved fall 2019. The faculty across content areas will continue to strengthen their syllabi to address assessment in lectures, using case studies, and hands on examinations of various kinds of assessments to improve the areas of CA. Some of the following assessments/inventories will continue to be discussed in	Thirteen students took the Senior Comprehensive exam during the 21/22 academic year.

		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

		the assessment course: College Readiness Survey, Career Explorer (matching students to careers), Myers- Brigg Type Indicator (personality inventory). The students will complete a vocational assessment report demonstrating their understanding and ability to assess a client's functional limitations There were concerns about the core principle Ethics. Several faculty members and interim dean reviewed the exam to determine the exam needs in addressing Ethics and other core areas. The review indicated that all the core principles were covered well in the exam. However, faculty across content areas will spend more engaging students in discussions and scenarios to strengthen their understanding of how ethics is valued in the RSP.	
Health, Physical Education & Recreation	Problem Solving	Department needs to work on Problem Solving skills for the majors.	Problem Solving Skills improved for FR, SO/JR, SR, and GRAD reports. The Means were higher in each area from the 19/20 year. The standard deviation was close to the same to the prior year and in some cases slightly higher.

Appendix 1 – Curricular Program Outcome In	nprovements During the 2021 22AY

		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

Teamwork	Department will continue to work on the Teamwork within the program.	Teamwork was not assessed during the 19/20 year. FR had better mean and standard deviation for the 20/21 year.
 Lifelong Learning		Not assessed.
Intercultural Knowledge	Continue to develop Intercultural Knowledge of students.	SO/JR and SR means were lower in the 20/21 year than the prior year. The standard deviations did improve by 1-2 points in 20/21 year, lower scores for each area.
Lifelong Learning	Department will work on the creating Lifelong Learners in the program.	HPER did not have any data for Lifelong Learning during the year.
Health and Physical Education B.S. SLO - Design and implement plans which are linked to program goals	The department has made an alignment chart of knowledge that should take place within the courses. It was to begin with Spring 20 the new alignment. The department plans on reviewing the comprehensive exam to determine if we need to revise the materials and alignment.	The department complete the crosswalk of the study.com material to the degree and courses and began to implement the use of the resources within the courses. It was also cross walked from the PRAXIS exam to the courses for student's knowledge of what courses should cover the material for success in the exam. Based on the numbers, there was an increased number of students who claimed UAPB as the institution who took the exam from 19/20 year to 21/22 year. This could indicate a single student taking the exam several

Appendix 1 – Curricular	Program Outcome Im	provements During the 2021_2	2AY

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		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

			times within a given year. The mean of the scores has improved from 19/20 year of 32.43 to 21/22 year score of 47.45. The standard deviation lowered during the same time frame from 14.93 to 9.04. In 20/21 the exam was taken 15 times and in 21/22 it was taken 11 times.
	HPER Discipline Specific Knowledge, Skills, and Competencies	Will work on the content knowledge of the majors.	The 20/21 Senior Comprehensive exam results were roughly the same as the 19/20 year.
	Principles of Learning and Teaching	Will work with Curriculum and Instruction Department on improving the scores.	Exam not required with licensure. Moving to another assessment.
University College – General Studies	General Studies Discipline Specific Knowledge, Skills, and Competencies	The basic mission of the General Studies Program regarding assessment has been, and will continue to be, one that utilizes the Senior Project Assessment tool (refining and/or improving it as needed). Close attention will be given to a decline in student scores/overall percentages on the Senior Project. If a decline is detected, it will be apparent that a possible reevaluation of the instrument is needed and possible changes in our approach. However, we do feel that the current instrument being used is appropriate for this multidisciplinary program, allowing the greatest flexibility possible in	The General Studies Program is consistent in producing majors who perform at and above the 70% level on the Senior Assessment. There were 22 students with scores ranging from 70% to 100% with an average score of 82%. Again, positive results related to knowledge, skills, and competencies in their respective disciplines (Science and Technology, Liberal & Fine Arts, Professional Studies, and Social and Behavioral Sciences) are reported. Assessment Summaries have only varied slightly within the past five years.

Appendix 1 – Curricular	Program Outcome I	mprovements Duri	ng the 2021 22AY

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		What will be done to	What outcome
	Student Learning	improve the outcome in the	improvements occurred
Department/Unit	Outcome	2021_22AY?	during the 2021_22AY?

	assessing the students enrolled in the program.	
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Appendix 2 – Curricular Program Summaries and Plans for Improvement During the 2022_23AY			
		What did the	What will be done to
	Student Learning	2021_22AY assessment	improve the outcome in the
Department/Unit	Outcome	show?	2022_23AY?

Agriculture	Written Communication	Faculty will include Writing Assignments. Students must write reports. More presentations and group assignments will be included.
	Reading	Faculty will include Reading Assignments. Students must write reports on Assignments. More presentations and group assignments will be included.
	Global Learning	Faculty will include Global Learning Assignments. Students must write reports on Assignments. More presentations and group assignments will be included.
	Human Needs and the Global Environment	Faculty will include Human Needs and Global Environment Assignments. Students must write reports on these assignments. More presentations and group assignments will be included.
	Agricultural Sciences B.S. SLO - Global agricultural production practices and processes (rubric)	Faculty will include Agricultural Production Assignments. Students must write reports on these assignments. More presentations and group assignments will be included.
	Agricultural Engineering B.S. SLO - – Power & Machinery,	Faculty will include Regulatory Compliance Assignments. Students must write reports on these

Appendix 2 – Curricular Program Summaries and Plans for Improvement During the 2022_23AY			
		What did the	What will be done to
	Student Learning	2021_22AY assessment	improve the outcome in the
Department/Unit	Outcome	show?	2022_23AY?

Agricultural Production Systems and Soil & Water Management		assignments. More presentations and group assignments will be included.
Regulatory Science B.S. SLO - Regulatory compliance associated with food, agricultural, industrial, health and environment safety (rubric)		Faculty will include Regulatory Compliance Assignments. Students must write reports on these assignments. More presentations and group assignments will be included.
Agriculture Business Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)	Mean Scores Decreased.	Faculty must continue to encourage students to take the Comprehensive Exam Seriously.
Agriculture Economics Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)		Faculty must continue to encourage students to take the Comprehensive Exam Seriously.
Animal Science Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)	Mean Scores Decreased.	Faculty must continue to encourage students to take the Comprehensive Exam Seriously.
Plant and Soil Science Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)	Mean Scores Decreased.	Faculty must continue to encourage students to take the Comprehensive Exam Seriously.

Appendix 2 – Curricular Program Summaries and Plans for Improvement During the 2022_23AY			
		What did the	What will be done to
	Student Learning	2021_22AY assessment	improve the outcome in the
Department/Unit	Outcome	show?	2022_23AY?

	Poultry Science Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)		Faculty must continue to encourage students to take the Comprehensive Exam Seriously.
	Agricultural Engineering Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)	Soil Mechanics Mean Score 80.	Faculty must continue to encourage students to take the Comprehensive Exam Seriously.
	Regulatory Science - Agriculture Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)	Mean Score Excellent – Above Average.	Faculty must continue to encourage students to take the Comprehensive Exam Seriously.
	Regulatory Science - Environmental Biology Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)	Mean Score Excellent – Above Average.	Faculty must continue to encourage students to take the Comprehensive Exam Seriously.
	Regulatory Science - Industrial Health and Safety Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)		Faculty must continue to encourage students to take the Comprehensive Exam Seriously.
Aquaculture and Fisheries	Written Communication	During AY21-22, scores for written communication in AQFI were slightly lower than the campus average for sophomore and junior years (campus: 79.13 $\pm$ 16.11, n= 186; AQFI: 75.83 $\pm$ 6.58, n= 12).	We will ensure the successful implementation of written communication through regular monitoring and review.

	Appendix 2 – Curricular	Program Summaries and	d Plans for Improvement I	During the 2022_23AY
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		What did the	What will be done to
	Student Learning	2021_22AY assessment	improve the outcome in the
Department/Unit	Outcome	show?	2022_23AY?

	For the Freshman level, no assessments were done in AQFI. At the Senior level, AQFI scores were slightly higher than the campus average (campus: 78.21 $\pm$ 18.28, n= 242; AQFI: 79.99 $\pm$ 8.89, n=4). Scores were significantly higher at the Graduate level (campus: 80.57 $\pm$ 5.67, n= 35; AQFI: 99.99, n=4).	
Reading	Completed Assessments at all levels. Introduced assessment at the Freshman level. At the Graduate level, only AQFI implemented the Reading SLO on campus. At the Undergraduate level, mean scores in AQFI were less than campus level averages. At the Freshman level in AQFI, the mean score ( $40 \pm$ SD of 21.2; n= 4) was substantially less than the campus level (mean = 77 ± SD of 22; n= 62). At the Sophomore/ Junior level in AQFI mean scores ( $72.77 \pm$ SD of 10.9; n= 9) was less than campus level (mean = $76.62 \pm$ SD of 19.38; n= 167). At the Senior level in	Regular monitoring and review will ensure the successful implementation of reading SLO at all levels.

4	Appendix 2 – Curricular	Program Summaries an	d Plans for Improvement E	Ouring the 2022_23AY

		What did the	What will be done to
	Student Learning	2021_22AY assessment	improve the outcome in the
Department/Unit	Outcome	show?	2022_23AY?

	AQFI mean scores (71.66 $\pm$ SD of 18.93; n= 3) was less than campus level (mean= 78.40 $\pm$ SD of 20.44; n= 148). At the graduate level, only AQFI completed the Reading SLO in AY21-22; the mean score was (92.0 $\pm$ SD of 5.20, n= 10).	
Global Learning	This is a continuing SAFHS-level SLO from AY18-19. Global Learning SLO was not implemented at the undergraduate level. It was because some planned undergraduate courses were not offered due to the lack of students. At the graduate level, only AQFI completed the Global Learning SLO in AY21- 22; the mean score was (97.9 $\pm$ SD of 2.94, n= 2).	Global learning SLO will be implemented at the undergraduate and graduate levels per the approved curriculum.
Human Needs and the Global Environment	This SLO could not be implemented in AY2021-22. It was because some planned courses were not offered due to the lack of students.	Human Needs and the Global Environment SLO will be implemented at the undergraduate and graduate levels per the approved curriculum.
Aquaculture and Fisheries Science B.S. SLO – Oral	Oral communication was not a targeted SLO in AY2021-22.	Oral communication is not a targeted SLO in AY2022- 23. However, it will be

Appendix 2 – Curricular	Program Summaries and	d Plans for Improvement I	During the 2022_23AY

		What did the	What will be done to
	Student Learning	2021_22AY assessment	improve the outcome in the
Department/Unit	Outcome	show?	2022_23AY?

(AAC&U rubric)	assessment for Oral Communication was part of learning in several courses such as aquaculture economics, program evaluation and survey methods, and statistics. Students of undergraduate and graduate levels were also mentored to present in various professional society meetings where they received awards.	require presenting projects and reports in class. Also, faculty will continue to mentor graduate and undergraduate students in presenting their research findings in professional society meetings and annual field days.
Aquaculture and Fisheries Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)	In AY 2021-22, students learned a number of fisheries management processes, aquaculture and hatchery management tools, and field/ lab techniques. These techniques enhanced students' knowledge and skills that are essential in day- to-day life in careers related to aquaculture and fisheries. Rubric- based assessments were conducted in different courses.	The department will continue implementing disciple-specific skills articulated in the curriculum map for various aquaculture and hatchery management tools, fisheries management processes, and field/ lab techniques. We will conduct rubric-based assessments for discipline- specific SLOs.
Written Communication		
Reading		
Global Learning		
	Fisheries Discipline Specific Knowledge, Skills, and Competencies (Comp Exam) Written Communication Reading	part of learning in several courses such as aquaculture economics, program evaluation and survey methods, and statistics. Students of undergraduate and graduate levels were also mentored to present in various professional society meetings where they received awards.Aquaculture and Fisheries Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)In AY 2021-22, students learned a number of fisheries management processes, aquaculture and hatchery management tools, and field/ lab techniques. These techniques enhanced students' knowledge and skills that are essential in day- to-day life in careers related to aquaculture and fisheries. Rubric- based assessments were conducted in different courses.Written CommunicationImage Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image Image I

Appendix 2 – Curricular Program Summaries and Plans for Improvement During the 2022_23AY				
		What did the	What will be done to	
	Student Learning	2021_22AY assessment	improve the outcome in the	

show?

2022\_23AY?

Department/Unit

Outcome

		1	
	Human Needs and		
	the Global		
	Environment		
	Human Sciences		
	B.S. SLO - To		
	explain how their		
	major impacts the		
	lives of individuals		
	families and		
	community		
	XX 1. 1. 1		
	Hospitality and		
	Tourism		
	Management B.S.		
	SLO -		
	Food Service and		
	Restaurant		
	Management		
	Discipline Specific		
	Knowledge, Skills,		
	and Competencies		
	(Comp Exam)		
	Human		
	Development and		
	Family Studies		
	Discipline Specific		
	Knowledge, Skills,		
	and Competencies		
	(Comp Exam)		
	/		
	Merchandising,		
	Textiles, and		
	Design Discipline		
	Specific		
	Knowledge, Skills,		
	and Competencies		
	(Comp Exam)		
	Nutrition Discipline		
	Specific		
	Knowledge, Skills,		
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Appendix 2 - Curricular	Program Summaries an	d Plans for Improve	ement During the	2022_23AY

		What did the	What will be done to
	Student Learning	2021_22AY assessment	improve the outcome in the
Department/Unit	Outcome	show?	2022_23AY?

	and Competencies (Comp Exam) Hospitality and Tourism Management Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)		
Art and Design	Written Communication	Art majors were not formally assessed on Written Communication but, overall, in the university, students of every classification generally performed at a level of 3.	The department will strive to collect formal data in the 2022-23 year.
	Reading	Art majors were not formally assessed on Reading but, overall, in the university, sophomore, junior and senior students performed within the level of 3. Freshmen scored below 3 on relationship to text, interpretation, and analysis.	The department will strive to collect formal data in the 2022-23 year.
	Information Literacy	Art majors were not formally assessed on Information Literacy however, freshmen in the university scored between 2.99 and 3.37 on various components, sophomores and juniors scored between 2.29 and 2.99 and seniors scored between 2.47 and 2.82.	The department will strive to collect formal data in the 2022-23 year.

Appendix 2 - Curricular	Program Summaries and	d Plans for Improvement E	During the 2022_23AY

		What did the	What will be done to
	Student Learning	2021_22AY assessment	improve the outcome in the
Department/Unit	Outcome	show?	2022_23AY?

	Teamwork	Art majors were not formally assessed on Teamwork but overall freshmen in the university scored between 3 and 3.6 on various components, sophomores and juniors scored between 2.94 and 3.54 and seniors scored between 3.47 and 3.67.	The department will strive to collect formal data in the 2022-23 year.
	Art B.S. SLO - Use visual art elements and principles of design to create original works of art	Nine art majors completed the senior project and scored a mean of 85 on skills and techniques.	The department will strive to maintain a high mean score.
	Art Education B.S. SLO - Develop skills and abilities, and acquire knowledge needed to become a certified art teacher.	The department did not have any art education majors to take the certification exams in 2021-2022.	The department will have 1 senior art education major in 2022-23 and will collect data on certification exams.
	Art Discipline Specific Knowledge, Skills, and Competencies (Senior Exhibit)	Nine seniors completed the senior project and scored means of: 83 on presentation, 89 on process, 89 on ideas and 84 on written statement.	The department will strive to maintain a high mean score.
Biology	Written Communication	By viewing the mean for the percent variable, graduate students displayed a higher level of written communication than the freshmen, sophomores/juniors, and seniors: 80.6, 79.3, 79.1, and 78.2, respectively.	By viewing the mean for the percent variable, graduate students displayed a higher level of written communication than the freshmen, sophomores/juniors, and seniors: 80.6, 79.3, 79.1, and 78.2, respectively.

Appendix 2 - Curricular	Program Summaries and	d Plans for Improvement I	During the 2022_23AY

		What did the	What will be done to
	Student Learning	2021_22AY assessment	improve the outcome in the
Department/Unit	Outcome	show?	2022_23AY?

Reading	For this SLO, based on the mean for the percent variable, graduate students performed better than any other classification with a mean percent of 92%. The means for the percent variable for Seniors, freshmen, and sophomores/juniors are 78.4%, 77.0%, and 76.6%, respectively.	For this SLO, based on the mean for the percent variable, graduate students performed better than any other classification with a mean percent of 92%. The means for the percent variable for Seniors, freshmen, and sophomores/juniors are 78.4%, 77.0%, and 76.6%, respectively.
Information Literacy	Freshmen displayed the highest for this SLO. Their mean value for the variable percent was 79.8%. Seniors displayed the second highest, followed by the sophomores/juniors with means for the percent variable 68.1% and 65.4%, respectively.	Freshmen displayed the highest for this SLO. Their mean value for the variable percent was 79.8%. Seniors displayed the second highest, followed by the sophomores/juniors with means for the percent variable 68.1% and 65.4%, respectively.
Teamwork	Overall, this SLO displayed a B average (80% or higher) for all classification levels based on the mean value for the percent variable. Seniors displayed the highest (88.9%) followed by the freshman (84.5%) and sophomores/juniors (83%).	Overall, this SLO displayed a B average (80% or higher) for all classification levels based on the mean value for the percent variable. Seniors displayed the highest (88.9%) followed by the freshman (84.5%) and sophomores/juniors (83%).
Biology B.S. SLO – Biological research	Not assessed	Not assessed

Appendix 2 – Curricular	Program Summaries an	d Plans for Improvement	During the 2022_23AY

		What did the	What will be done to
	Student Learning	2021_22AY assessment	improve the outcome in the
Department/Unit	Outcome	show?	2022_23AY?

	Biology Discipline	With the exception of	With the exception of
	Biology Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)	With the exception of Comparative Anatomy, Vertebrate Physiology, and Developmental Biology (mean values for the percent variable score of 79.71%, 78.84%, and 78.26%, respectively-which is still passing), observable means are between 82 and 88 for all other subjects (Principles of Biol I, Principles of Biol II, General Zoology, General Botany, Genetics, Cell Biology, and Microbiology). Upon graduating with a Biology degree, students have not only retained information provided to them during their tenure at the university but have also been equipped to successfully gain employment or continue their learning education in a Biology-related field.	With the exception of Comparative Anatomy, Vertebrate Physiology, and Developmental Biology (mean values for the percent variable score of 79.71%, 78.84%, and 78.26%, respectively-which is still passing), observable means are between 82 and 88 for all other subjects (Principles of Biol I, Principles of Biol I, Principles of Biol II, General Zoology, General Botany, Genetics, Cell Biology, and Microbiology). Upon graduating with a Biology degree, students have not only retained information provided to them during their tenure at the university but have also been equipped to successfully gain employment or continue their learning education in a Biology-related field.
Chemistry and Physics	Written Communication	No data shown. We have been assessing this.	Continue to employ exercises which assess this topic.
	Reading	Slight improvement	Give students more reading exercises
	Information Literacy	Overall improvement trend	Incorporate research papers into more courses.

Appendix 2 – Curricular Program Summaries and Plans for Improvement During the 2022_23AY				
		What did the	What will be done to	
	Student Learning	2021_22AY assessment	improve the outcome in the	
Department/Unit	Outcome	show?	2022_23AY?	

Teamwork	Considerable variation between semesters but overall upward trend	Incorporate team projects into laboratory courses
Chemistry and Physics B.S. Chemistry SLO - Ability to draw and interpret graphs	No data	We will incorporate exercises which address this feature
Chemistry and Physics B.S. Physics SLO - To solve problems utilizing the interactions of energy and matter	Sample size too small to be relevant	
Chemistry Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)	Slight upward trend	Continue to prep students for this exam in the Chemistry Seminar course
Physics Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)	Sample size too small to be relevant	We will start from the level of students' knowledge in problem solving, and then advance gradually
Biochemistry Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)	Slight downward trend. Probably due to low class attendance during COVID	Biochemistry review questions will be given during the Chemistry Seminar course
Forensics Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)	Slight downward trend	Forensic review questions will be given during the Chemistry Seminar course.

Appendix 2 – Curricular Program Summaries and Plans for Improvement During the 2022_23AY				
		What did the	What will be done to	
	Student Learning	2021_22AY assessment	improve the outcome in the	
Department/Unit	Outcome	show?	2022 23AY?	

English, Humanities, and Foreign Languages	Written Communication	The scores for freshman and middleclassmen did not show much development of this skill.	Chair will write Common Exam questions and select faculty members to have students place in LiveText. Also, the Chair will announce to faculty members to be consistent in assigning (paragraph writing-ENGL 1310-and 1311-Essay Writing and 1321-Argumentative papers).
	Reading	It showed reading rubrics scores improved slightly.	Faculty will assign more analytical writing and reading assignments in all levels.
	Information Literacy	The scores tended to decline slightly from one classification to the next.	Faculty will assign more assignments for students to critically/analyze evaluate information.
	Teamwork	Contributes to outside meetings and facilitates others contributions are two aspects that are low among the Teamwork SLO.	Faculty will assign more individual conferences to discuss the students' writing problems and have more group editing sessions.
	English Literature/Liberal Arts B.A. SLO - Demonstrate student writing ability	Sources of evidence, syntax, and mechanics were problems seen in the writings.	Chair will mention these grammar issues with faculty so these issues will assist in the students' writing.
	English Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)	Senior-level students are experiencing MLA documentation problems in Capstone projects.	Students will practice and review in text citations and Work Cited assignments thoroughly.

Appendix 2 - Curricular	Program Summaries an	d Plans for Improvement D	During the 2022_23AY

		What did the	What will be done to
	Student Learning	2021_22AY assessment	improve the outcome in the
Department/Unit	Outcome	show?	2022_23AY?

	Theater Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)	
Industrial Technology	Written Communication	
	Reading	
	Information Literacy	
	Teamwork	
	Industrial Technology B.S. SLO - Industrial safety management and practices	
	Industrial Technology Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)	
Math and Computer Science	Written Communication	
	Reading	
	Information Literacy	
	Teamwork	
	Computer Science B.S. SLO -	

Appendix 2 – Curricular	Program Summaries and	d Plans for Improvement I	During the 2022_23AY

		What did the	What will be done to
	Student Learning	2021_22AY assessment	improve the outcome in the
Department/Unit	Outcome	show?	2022_23AY?

Mathematics B.S. SLO -		
Computer Science Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)		
Math Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)		
Written Communication		
Reading	The assessment shows that improvement still needs to be made in this area.	Faculty will focus on providing assignments that require students to read and write more. For mass communications professionals, this is critical to their success in the field. One way of doing this is to urge them read news accounts and discuss them in class. Students also will be encouraged to read texts (fiction and non-fiction) that focus on mass communications. Students also will be encouraged to do research in the field. This also could improve reading skills.
Information Literacy		
Teamwork		
	SLO - SLO - SLO - SLO - SLO - SLO - SUPPERATION Specific Knowledge, Skills, and Competencies (Comp Exam) Knowledge, Skills, and Competencies (Comp Exam) Knowledge, Skills, and Competencies (Comp Exam) Reading Information	SLO -       -         Computer Science Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)       -         Math Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)       -         Written Communication       -         Written Communication       -         Reading       The assessment shows that improvement still needs to be made in this area.         Information Literacy       -

Appendix 2 – Curricular	Program Summaries and	d Plans for Improvement I	During the 2022_23AY

		What did the	What will be done to
	Student Learning	2021_22AY assessment	improve the outcome in the
Department/Unit	Outcome	show?	2022_23AY?

	MassCommunicationB.A Print SLO -Write clearly andcorrectly in formsand stylesappropriate for theprofession	
	Mass         Communication         B.A. Broadcast         SLO - Apply tools         and technologies         appropriate for the         communication         profession	
	Mass         Communication         Discipline Specific         Knowledge, Skills,         and Competencies         (Comp Exam)	
Music	Written       Communication	
	Reading	
	Information Literacy	
	Teamwork	
	Music B.S. SLO -       Ability to analyze       provide music and       express analysis       theory/       orchestration /       arranging or       comparison	

		What did the	What will be done to
	Student Learning	2021_22AY assessment	improve the outcome in the
Department/Unit	Outcome	show?	2022_23AY?

	Sound Recording Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)	
	Music (non- teaching) Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)	
Nursing	Written Communication	
	Reading	
	Information Literacy	
	Teamwork	
	Nursing B.S. SLO - Synthesize knowledge from nursing science, the liberal arts, and sciences as a basis for delivering safe and culturally sensitive nursing care	
	Nursing RN to BSN Track Discipline Specific Knowledge, Skills, and Competencies from Senior Project	

Appendix 2 – Curricular Program Summaries and Plans for Improvement During the 2022_23AY					
		What did the	What will be done to		
	Student Learning	2021_22AY assessment	improve the outcome in the		
Department/Unit	Outcome	show?	2022 23AY?		

	Nursing Generic Track NCLEX Predictor Scores	
Social and Behavioral Sciences – Addiction Studies	Written Communication	
	Reading	
	Information Literacy	
	Teamwork	
	Addiction Studies Discipline Specific Knowledge, Skills, and Competencies	
Social and Behavioral Sciences	Written Communication	
	Reading	
	Information Literacy	
	Teamwork	
	Criminal Justice B.A. SLO - Theory	

Appendix 2 – Curricular	Program Summaries and	d Plans for Improvement I	During the 2022_23AY

		What did the	What will be done to
	Student Learning	2021_22AY assessment	improve the outcome in the
Department/Unit	Outcome	show?	2022_23AY?

Psychology B.S. SLO - Methods		
Social Science B.A. SLO - Culture		
Criminal Justice Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)	The overall average of scores during the 2021- 2022 AY were 82.89%. The scores were slighter lower compared to the 2020-21 AY - 89.6%.	Encourage students to improve study skills and attend class. The lowest individual scores were from students with very poor class attendance and participation.
Psychology Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)	The overall average of scores during the 21-22 AY were 69%, slightly lower than the previous year (72.75%). While gains were made in the experimental and physiological areas, significant decreases occurred in history/systems and statistics.	For 2022-2023 academic year: Comprehensive exam preparation and review can be conducted in two separate sessions (for the 5 psychology courses). One to provide within the Seminar class during the students' senior semester/year, another to be provided one week before the day of comp exam.
Social Science Gerontology Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)	One student completed the exam with a score of 92% on the first attempt.	Continue with the exam prep but begin earlier in the semester.
Social Science History Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)	One student took the exam and passed on the first attempt.	The study guide will be incorporated into classes and students will get it well in advance of the exam.

Appendix 2 – Curricular	Program Summaries an	d Plans for Improvement I	During the 2022_23AY

		What did the	What will be done to
	Student Learning	2021_22AY assessment	improve the outcome in the
Department/Unit	Outcome	show?	2022_23AY?

	Social Science Political Science Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)	Scores from 2021-2022 we slightly lower on average (about 4 percentage point difference) but may have been due to Social Studies Ed major (limited contact with student) and a student returning to school (nontraditional) having lower scores.	We will still review courses taken earlier in the curriculum (Intro, AmGov, PolTheory) to ensure students have not lost that information. Make sure to work with those SSEd majors and students who have limited contact outside of class.
	Social Science Sociology Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)	Scores from 2021-22 were on average higher than the previous year, most notably in applied research and sampling areas.	While the numbers improved in most areas, the averages for social problems went down. This content will be reinforced in our seminar course.
Social Work	Written Communication		
	Reading		
	Information Literacy		
	Teamwork		
	Social Work B.S.W. SLO - Demonstrate ethical and professional behavior		
	Social Work Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)	The highest pass scores were: 98.04, 93.77, and 92.44 for Engage at all levels, Assess all levels and Practice and Research. The overall mean of the percentage	As a result of this score, instructors will design assignments in class and through various presentations that will allow students to evaluate practice at all levels of

Appe	ndix 2 – Curricular	Program Summaries an	d Plans for Improver	ment During	the 2022_23AY

		What did the	What will be done to
	Student Learning	2021_22AY assessment	improve the outcome in the
Department/Unit	Outcome	show?	2022_23AY?

		pass score for the nine (9) competencies was 86.04. The lowest score (72.27) was Advance Justice with Individuals, Families, Groups, Organizations, and Communities.	social work practice. Class lectures will also discuss and provide examples of what is required to evaluate practice with individuals, families, groups, organizations, and communities. Students must grasp the importance of advancing social justice in the social work field within practice before graduation and becoming employed in various agencies.
Accounting	Written Communication		
	Reading		
	Critical Thinking		
	Ethical Reasoning		
	Accounting B.S. SLO -		
	Accounting Discipline Specific Knowledge, Skills, and Competencies (Peregrine Test)		
Business Administration	Written Communication		
	Reading		
	Critical Thinking		

Appendix 2 – Curricular Program Summaries and Plans for Improvement During the 2022_23AY					
		What did the	What will be done to		
	Student Learning	2021_22AY assessment	improve the outcome in the		
Department/Unit	Outcome	show?	2022 23AY?		

	Ethical Reasoning		
	Business Administration B.S. SLO -		
	Business Admin Discipline Specific Knowledge, Skills, and Competencies (Peregrine Test)		
Curriculum and Instruction	Written Communication	Looking at the data, the freshman students tended to score the highest in Written Communication compared to the sophomores/juniors and seniors. The freshmen students' scores in Written Communication (WC) ranged between 3.47 being the highest in Context Purpose to the lowest 3.17 in Content Development. As for Content Development, the sophomores/juniors and seniors also scored the lowest in the area of Content Development. Using the same rubric, both the sophomores/juniors and seniors scored below the freshman students -3.17 in the area of Content Development. The sophomores/juniors scored 2.93 and seniors 2.81 with the lowest score of all in Content Development.	The faculty will review the WC assessment rubric for clarity during a C and I faculty meeting to better understand its components in assessing students written communication skills. To improve the students' skills and performance in written communication, the faculty using this assessment will review it with the students to make sure they understand what is expected of them in their writing assignment(s).

Appendix 2 – Curricular Program Summaries and Plans for Improvement During the 2022_23AY
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	-	What did the	What will be done to
	Student Learning	2021_22AY assessment	improve the outcome in the
Department/Unit	Outcome	show?	2022_23AY?

	Graduate students' Written Communication assessment scores ranged from 3.25 in the areas of Sources- Evidence and Syntax Mechanics to 3.14 Context-Purpose. The areas Content Purpose 3.14 and Disciplinary Conventions 3.16 were the lowest scores on the assessment.	The data will be shared with the graduate coordinator who will review the students' results and make recommendations
Reading	The freshman students tended to score relatively high based on the information in the data chart. They scored 3.99 which matched the maximum score on a scale of 3.99 on the data chart in the areas of Comprehension, Genres, Analysis, and Interpretation. They scored 3.59 in the area of Readers' Voice. Their lowest score was in the area of Relationship to Text with a 2.99. The sophomore/juniors scored the highest in the area of Reader's Voice 3.10 and the lowest in Genres 2.55. The seniors scored the highest in the area of Reader's Voice 3.01 and the lowest in Genres- 2.70.	The reading rubric will be reviewed with faculty during a faculty meeting. Faculty will review the areas of the rubric with their students. Faculty will be asked to select a required reading assignment and score it based on all areas, in the Reading rubric, specifically focusing on the low performance areas, Relationship to Text and Genres. Overall, more hands on writing practice is needed with the students to enhance their reading and written communication. This can be easily embedded when students are assigned reading or writing assignments.
	The graduate students performed above 3.00 in all categories on the	The graduate students tend to understand the various areas of the rubric.

Appendix 2 – Curricular	Program Summaries and	d Plans for Improvement	During the 2022_23AY

		What did the	What will be done to
	Student Learning	2021_22AY assessment	improve the outcome in the
Department/Unit	Outcome	show?	2022_23AY?

	Reading rubric. This is an indication that the reading ability of this group has a good command of the areas. Their performance scores ranged from 3.99 being the highest in the areas of Analysis and Interpretation. Their lowest score was in Genres with a 3.39. would be the lowest	Reviewing genres with the students will enhance their writing performance.
Intercultural Knowledge	The data from the sophomores/juniors and seniors revealed possibly a trend in how students viewed themselves in terms of their Intercultural Knowledge. The sophomores/juniors' scores were the lowest in the areas of Worldview Frameworks 2.59, Verbal Nonverbal Communication 2.59, and Openess 2.59. The sophomores/juniors' scores were high in the area of Cultural Self Awareness 3.08 meaning they understand themselves and able to fit into other cultures. The seniors' scores were Worldview Frameworks 2.99, Verbal Nonverbal Communication 2.99, and Openess 2.99. No scores were recorded for freshman and graduate students.	All classes should provide opportunities for students to reflect on their cultural differences. This topic will be a discussion during a faculty meeting addressing how they incorporate diversity in their teaching. Continue to engage students in a warm and friendly environment working on projects/assignments so students and will learn to appreciate and better understand each other cultural differences.

Appendix 2 - Curricular	Program Summaries and	d Plans for Improvement D	Ouring the 2022_23AY

		What did the	What will be done to
	Student Learning	2021_22AY assessment	improve the outcome in the
Department/Unit	Outcome	show?	2022_23AY?

Lifelong Learning	The freshman students' scores on the Lifelong Learning Assessment ranged from 3.1 Curiosity to 2.7 Independence. The sophomores/juniors' scores ranged from Curiosity 2.2 to Independence 1.8. The seniors' scores ranged from 3.66 (highest)in the areas of Culture Self Awareness and Empathy 3.33 to the lowest areas of Worldview Frameworks 2.99, Verbal Nonverbal Communication 2.99, and Openness 2.99.	C and I faculty will be asked to review their assignment for this assessment to determine if students truly understand it and to determine if the assessment aligns to the expectation of the rubric. The chair and faculty using this specific assessment will review the assignment for clarity. Then faculty will review with their students.
Elementary Education, Middle Level Education, Special Education B.S. SLO – The learner and learning	The learner and learning is an important standard in all programs especially the Elementary K6, Middle Level and Special Education programs in the SOE Educator Preparation Program. The teacher candidates demonstrate an understanding of their knowledge and skills during teaching and assessing in coursework (SPED 2300 Survey of Exceptional Children, EDUC 3302 Psychology	The EPP is going through a transformation to improve the program's effectiveness. Assessments and rubrics through large and small group meetings are in the process of being reviewed to determine the degree of rigor and alignment to state standards. Faculty and students are being trained to differentiate instruction when working work with a diverse group of students in simSchool, Mursion, and on a school site.

Appe	ndix 2 – Curricular	Program Summaries an	d Plans for Improver	ment During	the 2022_23AY

		What did the	What will be done to
	Student Learning	2021_22AY assessment	improve the outcome in the
Department/Unit	Outcome	show?	2022_23AY?

	of Learning, EDUC 4V12).	
Rehabilitation Services B.S. SLO - Culture diversity, legal, & ethical issues		
Praxis Exam	One hundred twenty Praxis tests were completed by students from across disciplines ranging from elementary, middle, and secondary programs. The assessments with the highest average percent mean were Fundamental Subjects: Content Knowledge 58.0 and Family and Consumer Sciences 55.0. The lowest scores from the various tests taken were Social Studies-Content and Interpretation with a 22.60 and Physical Education-Content and Design with a 23.50.	The EPP faculty members are in a transition to review syllabi for rigor and content alignment with state standards and the Praxis exam to improve students' success in the course and on the exam. A Curriculum Review meeting will be conducted to cover general and specific information about the Praxis exams. Faculty will continue to provide students time to work on study.com in the Learning Plus Lab and/or in their classroom where computers are available. Students will continue to take the Praxis Interactive Teaching exam and receive a study plan when they have submitted their scores to Ms. Allen. The 8 semester plan for elementary education majors is a new initiative to require students to begin early taking the Praxis exams. It identifies specific courses and Praxis exams students are to take before the student teaching experience.

Appendix 2 – Curricular	Program Summaries an	d Plans for Improvement l	During the 2022_23AY

		What did the	What will be done to
	Student Learning	2021_22AY assessment	improve the outcome in the
Department/Unit	Outcome	show?	2022_23AY?

			Students can improve their scores by taking advantage of the tutorials by Dr. Fletcher.
	Rehabilitation Services Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)	The data from the Senior Comprehensive exam (SCE) indicated a digress in students' performance on the categories/variables assessed. Even though the individual students taking the exam passed with a 70% or better, their overall performance on each category was low compared to the academic year 2020-2021. The students' highest scores were in the areas of Theory Client Relations 69.23, Client Assessment 58.04, and Ethics 57.23. Their lowest areas were General Practice (34.32), and Terminology- General Knowledge was 32.13. The students' overall performance was low (45.87%) compared to the 20-21AY 76.86%. Previous years of data show where students' overall performance on Theory Client Relations tended to be a strong area.	<ul> <li>Faculty will be required to align the specific categories and vocabulary being assessed more closely to what is being taught in their courses.</li> <li>All courses will be aligned to the categories offered in the Rehabiliation Service Program. The study guide will be included in all course syllabi</li> <li>Faculty will ensure that the study guide is aligned to all categories in courses. Students will be provided study sessions to prepare for the exam.</li> <li>Identify a major assignment to include the categories' specific terminology being assessed.</li> <li>Meet with faculty to determine other strategies for increasing students' overall knowledge and performance on the exam.</li> </ul>
Health, Physical Education & Recreation	Written Communication	Continue to evaluate and assess different writing assignments throughout the program	

Appendix 2 - Curricular	Program Summaries and	d Plans for Improvement D	ouring the 2022_23AY

		What did the	What will be done to
	Student Learning	2021_22AY assessment	improve the outcome in the
Department/Unit	Outcome	show?	2022_23AY?

[			1
	Reading	Continue to evaluate and assess different reading assignments throughout the program	
	Intercultural Knowledge	Continue to evaluate and assess different intercultural assignments throughout the program	
	Lifelong Learning	Improve the lifelong learning importance in the program. Work on the development of skills.	
	Health and Physical Education B.S. SLO - Design and implement plans which are linked to program goals	Evaluate the crosswalk applications within the coursework to see if program improved knowledge and skills of students.	
	HPER Discipline Specific Knowledge, Skills, and Competencies (Comp Exam)	Will work on improving the mean and lowering the standard deviation of the scores. In the process of updating the current exams.	
	Praxis Exam	Incorporated the Learning Plus Lab activities within the courses, making a mandatory assignment.	
University College – General Studies	General Studies Discipline Specific Knowledge, Skills, and Competencies (Senior Project)	The General Studies Program is consistent in producing majors who perform at and above the 70% level on the Senior Assessment. There were 22 students with scores ranging	The basic mission of the General Studies Program regarding assessment has been, and will continue to be, one that utilizes the Senior Project Assessment tool (refining and/or improving it as needed).

-	Appendix 2 – Curricular	Program Summaries and	d Plans for Improvement D	During the 2022_23AY

		What did the	What will be done to
	Student Learning	2021_22AY assessment	improve the outcome in the
Department/Unit	Outcome	show?	2022_23AY?

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Appendix 3 – Co-Curricular	· Program Outcome	Improvements Durin	o the 2021 22AY
Appendix 5 Co-Curricula	i i logiani Outcont	mprovements Durm	5  the  2021  22111

	What should students	What will be done to	What outcome
Co-Curricular Area	gain from your	improve the outcome in	improvements occurred
or Program	service or program?	the 2021_22AY?	during the 2021_22AY?

Academic Skills and Developmental Services	Students will show improvement in their reading comprehension and vocabulary skills.	ASDS had recently begun to use a new textbook and other assignments shortly before world-wide social and educational disruptions due to the pandemic and other factors. We do not plan to make any new changes for AY 21_22 based on these results.	Since there were no plans made regarding new changes AY 21-22 because of the pandemic and other factors no outcome improvements occurred during the 21-22 AY. Multiple ways of service delivery were forced upon us because of COVID-19 restrictions. We changed from a total in person environment to a virtual environment including teaching and testing. Little to no in-person contact was made.
UAPB Quality Initiative "African- American Male Student Persistence Initiative: Leadership Development"	Students will gain "leadership abilities and positive self- concepts."	Seek out and use multiple ways of service- delivery.	In reference to working with students and assisting them with gaining leadership abilities, we could not meet with the students due to having to overcome the disruption that was due to the Pandemic. Plans for the 2022-2023 year will allow us to meet with the students on future leadership events.
Trio Student Support Services	Participants will gain the academic performance level required to stay in good academic standing at the University, helping the maintain scholarships and graduate in a timely manner.	Students will be provided virtual tutoring and guidance with courses during the semester through Zoom and NetTutor professional online services. Students who displayed additional need for assistance were provided coaching services that required continual monitoring and frequent	Students received in- person and virtual tutoring, and guidance with courses during the semester through Zoom and NetTutor professional online services. Students with academic deficits received intensive coaching that included continual monitoring and frequent updates through

Appendix 3 – Co-Curricular Program Outcome Improvements During the 2021\_22AY

rependix 5 Co Currential Hogram Outcome improvements During the 2021_22111					
	What should students	What will be done to	What outcome		
Co-Curricular Area	gain from your	improve the outcome in	improvements occurred		
or Program	service or program?	the 2021_22AY?	during the 2021_22AY?		

		updates through emails,	emails, texts, and
		texts, and telephone calls.	telephone calls.
		texts, and telephone cans.	telephone cans.
Caralan E. Dialadar	Oran e e al las te		
Carolyn F. Blakely Honors Program	Our goal is to produce a program	We will continue to make use of our Blackboard	
nonors r rogram	that attracts and		
		course/organization as a	
	retains high-	means of incorporating	
	achieving scholars	measures to gauge	
	with an interest in	responses to the Scholars	
	becoming well-	Seminars and	
	educated and well-	campus/community	
	rounded people	service opportunities. In	
	willing to make their	addition to documenting	
	respective	the plans of our	
	communities and	graduates in our senior	
	nation a better place	send-off book, we will	
	to live, work, and	also place the graduation	
	learn.	survey link in Blackboard	
		to centralize the data on	
		our graduates. Finally,	
		enroll our graduates in a	Graduating seniors take
		Remind text group	an exit survey that
		before they leave so they	indicates their future
		are better accessible for	plans and community
		updates.	involvement.
Military Science	Students are	Military science labs and	
1. Leadership.	qualitatively	classes for AY20/21	
Apply critical	evaluated on an	continued to focus on	
thinking in leading	"Outstanding",	critical thinking and	
and motivating	"Excellent",	technical and tactical	
members of a team	"Proficient",	knowledge in order to	
through	"Capable" and	increase confidence.	
demonstration of Army Leader	"Unsatisfactory" scale (O/E/P/C/U))		
Attributes and	IAW Cadet		
Core	Command LDP.		
Competencies.	Expectations are		
- simplementers	10% O, 40% E, and		
	50% P with zero		
	"capable" or failure		
	ratings. Ratings are		
	based on the overall		
	composite of the		
	Army's 17 Core		
	-		
	Competencies. A minimum overall		

Appendix 3 – Co-	-Curricular Program	Outcome Im	provements During	the 2021 22AY

	What should students	What will be done to	What outcome
Co-Curricular Area	gain from your	improve the outcome in	improvements occurred
or Program	service or program?	the 2021_22AY?	during the 2021_22AY?

			1
	rating of Capable is		
	required to remain in		
	the program.		
	Core Competencies		
	are:		
	Military Bearing,		
	Physically Fit,		
	Confident, Resilient,		
	Mental Agility,		
	Innovation,		
	Interpersonal Tact,		
	Domain Knowledge,		
	Leads Others,		
	Extend Influence		
	beyond CoC, Lead		
	by Example,		
	Communicates,		
	Creates a Positive		
	Environment,		
	Prepares Self,		
	Develops Others,		
	and Gets Results.		
	Cadets will develop		
	their critical thinking		
	skills through		
	leading a team. The		
	cadet's improved		
	critical thinking will		
	allow for better		
	leader development.		
	Cadets will develop		
	confidence leading		
	others.		
Military Science	Contracted cadets	Continue to improve the	
2. Physical Fitness.	will participate in	overall physical fitness of	
Be able to	three physical	the cadets and prepare	
demonstrate an	training (PT) session	them for the Army's new	
exceptional level of	per week and	physical fitness test (still	
physical fitness,	conduct at least two	being evaluated).	
stamina, and	Army Physical		
mental toughness.	Fitness Tests (APFT)	We will use the data from	
	each semester. Non-	the past two fitness tests to	
	contracted cadet	focus on areas where there	
	must participate in	is a majority of the	

Appendix 3 - Co-Curricular Program Outcome Improvements During the 2021\_22AY

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	What should students	What will be done to	What outcome	
Co-Curricular Area	gain from your	improve the outcome in	improvements occurred	
or Program	service or program?	the 2021_22AY?	during the 2021_22AY?	

	one PT session per week. Cadet PT will focus on increased mobility, endurance, and physical strength. Cadets should see and improvement in physical fitness each semester, with a 10% increase in APFT scores.	failures. Specifically, Standing Power Throw, Spring-Drag-Carry, and 2mi Run	
Watson Memorial Library	Students will gain an understanding of research resources available in through the Watson Memorial Library	The library has directly linked information literacy with teamwork, problem-solving, lifelong learning, critical thinking, and learn models of education for student success. Collaboration with faculty through curriculum-integrated programs, such as new tutorial platform Niche Academy designed to support and engage students, Study.com, an online video lesson platform to help students master any subject. Grammarly, an online application, will allow students to correct grammatical mistakes, making their documents more precise and readable. The Library, through Title III grant funds, purchase of interactive	The library Information literacy facilitates the basis for lifelong learning that's common to all disciplines and learning settings on all levels of educational programs. It supports learners to master content and extend their research and writing skills to become more self- directed and assume greater control over their learning. The library's new implementation of Niche Academy makes it easy to assign the proper training to diverse learners. This platform allows librarians to instruct on a specific assignment

Appendix 3 - Co-Curricular Program Outcome Improvements During the 2021\_22AY

rippendix 5 Co Curricular Program Outcome improvements During the 2021_22111					
	What should students	What will be done to	What outcome		
Co-Curricular Area	gain from your	improve the outcome in	improvements occurred		
or Program	service or program?	the 2021_22AY?	during the 2021_22AY?		

1	
	smartboards/video
	conferencing systems,
	computer podiums, three
	new research databases.
	The Library
	implemented Virtual
	Information Literacy
	sessions during the
	COVID-19 Pandemic to
	support online
	instruction and social
	distancing requirements.
	Students received the
	same information
	presented during face-
	to-face sessions.
	Librarian staff were able
	to assist students
	through the library's
	online Chat and Ask-A-
	Librarian platforms,
	ZOOM Meetings, and
	phone calls. However,
	the Library received far
	less requests from
	faculty and students for
	Information Literacy
	sessions due to the
	COVID-19 Pandemic
	and social distancing.
	The library actively
	contributes to the
	students' learning
	practices in their
	assessments to enrich
	and develop the skills,
	knowledge and values
	needed for students to
	become lifelong
	learners.

Appendix 3 – Co-	-Curricular Program	Outcome Im	provements During	the 2021 22AY

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	What should students	What will be done to	What outcome
Co-Curricular Area	gain from your	improve the outcome in	improvements occurred
or Program	service or program?	the 2021_22AY?	during the 2021_22AY?

Viralene J.	We assist students	The Viralene J.	
Coleman	with identifying their	Coleman Writing Center	
Computerized	writing problems,	staff members will	
Writing Center	discuss methods for	continue to meet	
0	improving student	students where they are	
	writing, and	•	
	encourage students	and provided non-	
	to use their own	judgmental,	
	thought processes as	individualized one-on-	
	they write in order to	one writing assistance	
	foster stronger and	via UAPB email, the	
	more confident	Zoom platform,	
	writers.	Grammarly and via	
		Turnitin.com etc. To	
		ensure our students	
		become effective	
		writers. The staff in the	
		writing center staff	
		views writing as a	
		process and provide	
		writing support from the	
		brainstorming stage to	
		the final draft for many	
		assignments. Our staff	
		always is driven by the	
		support and assistance	
		that give each writer	
		-	
		encouragement and	
		confidence in using their	
		own voice to become a	
		better writer.	
Band	Members of the		
	UAPB Band will		
	self-assess teamwork		
	skills. Teamwork is		
	behaviors under the		
	control of individual		
	team members		
	(effort they put into		
	team tasks, their		
	manner of interacting		
	with others on team,		
	and the quantity and		
	quality of		

Appendix 3 - Co-Curricular Program Outcome Improvements During the 2021\_22AY

	What should students	What will be done to	What outcome
Co-Curricular Area	gain from your	improve the outcome in	improvements occurred
or Program	service or program?	the 2021_22AY?	during the 2021_22AY?

[			
	contributions they		
	make to team		
	discussions.)		
Vesper Choir	Members of Vesper		
•	Choir will self-assess		
	teamwork skills.		
	Teamwork is		
	behaviors under the		
	control of individual		
	team members		
	(effort they put into		
	team tasks, their		
	manner of interacting		
	with others on team,		
	and the quantity and		
	quality of		
	contributions they		
	make to team		
	discussions.)		
	,		
Office of		Education Abroad	
International	Students will		
Programs and		As we increasingly engage	Notwithstanding the
Studies:	1) develop	more faculty and staff in	disruptions and challenges
Studies.	competency in one	education abroad	posed by COVID-19, OIPS
	or more of the three	programming, the advisement	engaged in a collaboration
	areas:	model needs to be adjusted to	with the Department of
	alcas.	reflect greater time, effort	English, Humanities and
	-) 11-11	and attention on preparation	Foreign Language to submit
	a) knowledge and	of faculty and staff for an	a proposal for a new Spanish
	understanding of a	overseas education abroad	minor degree track that will
	thematic topic	experience. Last year we	be implemented through an
	related to their	made it possible for two	existing OIPS program
	major/program of	faculty to attend faculty	provider in Guatemala. This
	study;	development programs in	is the same provider who
		France and Guatemala.	hosted a UAPB faculty member during August 2019.
	b) improved fluency		member during August 2019.
	in a foreign	We are also developing a	We maintained
	language; and/or	collaboration with EF	communications with EF
		College Study Tours and,	College Study Tours but did
	c) practical	beginning with the fall 2020	not make any substantial
	application of	semester, will introduce a	progress in developing a
	knowledge and skills	formal approval process for	formal MOU.
	related to their	faculty who wish to organize	
	major/program of	study abroad programs.	The COVID-19 pandemic
	study;		increase momentum for
	study,		developing protocols for
			faculty/staff international
			faculty/staff international

Appendix 3 – Co-Curricular Program Outcome Improvements During the 2021\_22AY

	What should students	What will be done to	What outcome
Co-Curricular Area	gain from your	improve the outcome in	improvements occurred
or Program	service or program?	the 2021_22AY?	during the 2021_22AY?

<ul> <li>2) learn how to be flexible and adaptable in a foreign culture; and</li> <li>3) Become partners with OIPS in promoting education abroad at UAPB.</li> </ul>		travel, faculty led education abroad programming and institutional risk management in general
	Peace Corps Prep	
Program participants will develop competencies through the following: 1) Enrollment in coursework related to six thematic areas designated by the U.S. Peace Corps 2) Participation in employment, internships, experiential learning, etc., related to a chosen thematic area 3) Enrollment in foreign language coursework 4) Enrollment in coursework that promotes cross- cultural/inter-cultural learning 5) Engagement in campus-based leadership development experiences 6) Participation in the UAPB Collegiate 4-H Club	<ul> <li>Goals established included:</li> <li>1) Recruit a third cohort</li> <li>2) Conduct a second round of ABCD, Part I. training</li> <li>3) Conduct the first round of ABCD, Part II. Training</li> <li>4) Facilitate the exit interview/certification process for students graduating between May and December 2020</li> </ul>	Changes to academic operations in March 2020, had a detrimental impact on program participation through the 2020-2021 AY. Once students left campus after the closing of dorms, we were unsuccessful in maintaining contact notwithstanding repeated attempts by phone, email, text messaging, etc. We effectively lost the second cohort with the exception of one student. Efforts to create a third cohort were stymied. However, exit interviews were successfully conducted for two members of Cohort One. Nevertheless, some improvements occurred. We launched the "We Are Change Makers Student Convocation" in virtual format, re-initiated work on the Peace Corps Prep webpage and conducted a virtual spring information session in collaboration with a newly designated Peace Corps Recruiter for UAPB.

Appendix 3 - Co-Curricular Program Outcome Improvements During the 2021\_22AY

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	What should students	What will be done to	What outcome
Co-Curricular Area	gain from your	improve the outcome in	improvements occurred
or Program	service or program?	the 2021_22AY?	during the 2021_22AY?

7) Dontiningtion		
7) Participation in asset-based		
community		
development (ABCD) training		
(IDCD) training		
	UAPB Collegiate 4-H	
UAPB Peace Corps Prep members will participate in and gain knowledge and skills through 4-H volunteer activities. UAPB Collegiate 4-H members will learn about and participate in global programs sponsored by OIPS.	OIPS will deepen the collaboration with the SAFHS 4-H Program by: 1) linking Peace Corps Prep members with existing 4-H community partners as part of the ABCD Part II training and 2) recruiting 4-H members who are not in the Peace Corps Prep Program.	The ABCD training collaboration was placed on hold. However, an information session was conducted jointly by OIPS and the 4-H Program to share information about the Peace Corps Prep Program.
sponsored by on S.	National Scholarship Initia	ıtive
<ul> <li>Students will:</li> <li>1) Gain information about scholarship opportunities which enable or enhance global engagement</li> <li>2) Receive advisement on best practices regarding application submissions</li> </ul>	<ul> <li>This activity was effectively placed on hold with the exception of the following:</li> <li>1) Assisted a previous unsuccessful applicant for the Gilman Scholarship with a resubmission – which was successfully funded in the amount of \$4,000</li> <li>2) Advised our first applicant for the Boren Awards National Security Program and subsequently served on a review panel to gain a better understanding of the qualities of a competitive application</li> </ul>	During this cycle we were nevertheless successful in establishing and/or deepening working relationships with key scholarship agencies. In the case of the Gilman Scholarship Program we worked diligently with staff to track down and maintain contact with scholarship recipients and communicated regularly on COVID-19 protocols and any adjustments required with scholar programs.
	SAFHS Global Leadership Init	iative
Through a pilot initiative currently being implemented with SAFHS by OIPS, students will be able to: 1) Receive timely updates on	OIPS will aggressively pursue grantsmanship and fundraising opportunities to support SAFHS student participation in global program opportunities.	Three grants and new partnerships were established that provide practicum and/or travel opportunities for SAFHS students that span the disciplines of agriculture, aquaculture/fisheries and human sciences. Opportunities allowed

Appendix 3 – Co-Curricular Program Outcome Improvements During the 2021\_22AY

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	What should students	What will be done to	What outcome
Co-Curricular Area	gain from your	improve the outcome in	improvements occurred
or Program	service or program?	the 2021_22AY?	during the 2021_22AY?

	<ul> <li>academic and professional opportunities in the global arena</li> <li>2) Participate in global programs designed specifically for students in Food, Agriculture, Natural Resources and Human Sciences (FANRHS) related academic programs and career tracks</li> </ul>	<ul> <li>OIPS will work with SAFHS faculty and staff to do the following:</li> <li>1) Raise awareness of global opportunities</li> <li>2) Increase faculty/staff participation in education abroad programming</li> <li>3) Increase faculty/staff participation in grantsmanship opportunities that will open doors for greater student participation in the global arena</li> </ul>	<ul> <li>through these funding will enable students to participate in any one or more of the following:</li> <li>1) OIPS Global Education/Development Practicum</li> <li>2) Faculty led education abroad programs in Kenya, Ghana, Colombia, Costa Rica and Guatemala</li> <li>3) OIPS worked with the SAFHS technology specialist to create email distribution lists for faculty, staff and students (both undergraduate and graduate)</li> </ul>
STEM Academy	STEM Academy students gain experience in comportment in the business/research environment through summer internships.	Students gained more knowledge hearing from their cohorts about the experiences and opportunities presented through summer internships.	More Guest Lecture Series presenters to explain to students the benefits of summer internships and co-ops through virtual presentations. Announcement of opportunities through group messaging.
Career Services	Students will understand the job search process and skills for obtaining a job.	My primary focus for the next academic year will be visibility and a stronger connection between academia and career services. I will have one person dedicated to workshops that will be offered every semester. These workshops will be designed to assist students with the career development processes. The workshops will be	

Appendix 3 - Co-Curricular Program Outcome Improvements During the 2021\_22AY

<u>ippenante</u> eo eanne			
	What should students	What will be done to	What outcome
Co-Curricular Area	gain from your	improve the outcome in	improvements occurred
or Program	service or program?	the 2021_22AY?	during the 2021_22AY?

		conducted in and outside of the classroom settings. I will also work closely with the committee that I will be assigned to in the next two weeks that will be developing the Strategic Plan for the University. Per the VC for Academia, the plan will include building a stronger relationship between career services and academia.	involvement with career services. The process was completed. No other meetings have been held in reference to approval and implementation processes.
Office of Student Involvement & Leadership (also Fitness Center and Union)	Students involved with the Office of Student Involvement & Leadership gain valuable experience in network building, planning events, leadership, and professional pursuits. OSIL offers valuable programs in the field of Student Activities allocations, mentoring, diverse and international programs, fraternity and sorority life, leadership development, student support programs and services (Black History Month, Women's History Month Celebration, Unity Fest) and more. Additionally, OSIL offers the opportunities for students to gain leadership in co-	Adequate facilities will assist with the retention and the complete student engagement experience to assist our students in elevating co-curricular achievement. Student's experience on campus is reflective of adequate resources and financial stability on campus.	The Office of Student Involvement and Leadership and supportive areas were able to maintain the stability of the organizations by aligning different projects and programs to occur. The introduction of simultaneous programming contributed to the success of leadership development and engagement amongst students. In addition, weekly program initiatives transpired and the newly introduced program initiative to maintain student involvement targeting first year students developed for successful attraction and engagement opportunities.

Appendix 3 - Co-Curricular Program Outcome Improvements During the 2021\_22AY

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	What should students	What will be done to	What outcome
Co-Curricular Area	gain from your	improve the outcome in	improvements occurred
or Program	service or program?	the 2021_22AY?	during the 2021_22AY?

	curricular
	programming outside
	of the classroom.
	Many of the
	organizations under
	the umbrella assist in
	creating events,
	programs, and
	occasions for the
	development of the
	students. Leadership
	in the following
	areas are sought out
	by under the
	umbrella of
	governance,
	archives, political
	and student body
	awareness, student
	programming, and
	fraternity/sorority
	life.
	Following the
	pursuits of the
	persistence and
	retention
	mechanisms, we
	asses all of our
	Registered Student
	-
	Organizations (RSO)
	at the end of the
	year, to obtain
	particular data
	information and
	assess their
	involvement in
	programming.
	Additionally, we ask
	of their support to
	better improve the
	Office of Student
	Involvement &
	Leadership area.
Student	Students will get
Counseling,	"effective

Appendix 3 – Co-Curricular Program Outcome Improvements During the 2021\_22AY

	What should students	What will be done to	What outcome
Co-Curricular Area	gain from your	improve the outcome in	improvements occurred
or Program	service or program?	the 2021_22AY?	during the 2021_22AY?

	1' 1	[	
Assessment, and Development	counseling, psycho- social support, testing, and enrichment (development) activities to foster persistence and lifelong learning."		
Disability Services	Even playing field	Outcome is being revised	Outcome is being revised
Disability Services	Even playing field like students without Disabilities	Outcome is being revised for 2021-22AY to	Outcome is being revised for 2022-23 AY to
		"Seek to help all students	"Seek to help all students
		reach their highest level of	reach their highest level of
		academic and personal	academic and personal
		achievement. The Mission	achievement. The Mission
		of The Disability Services	of The Disability Services
		Office is to collaborate	Office is to collaborate
		with and empower	with and empower
		students who have	students who have
		disabilities by coordinating	disabilities by
		support services and	coordinating support
		programs that enable access to an education and	services and programs that enable access to an
		university life. Through	education and university
		our various student	life. Through our various
		services and programs, we	student services and
		emphasize the importance	programs, we emphasize
		or recognizing and	the importance or
		embracing individual	recognizing and
		differences. In keeping	embracing individual
		with this Mission, UAPB	differences. In keeping
		is committed to helping	with this Mission, UAPB
		students with disabilities	is committed to helping
		obtain equal access to	students with disabilities
		academic and	obtain equal access to
		programmatic services	academic and
		while allowing students to maintain a sense of	programmatic services while allowing students to
		independence."	maintain a sense of
		independence.	independence."
		Increase the visibility and	
		connectedness of campus	Increase the visibility and
		resources. Students with	connectedness of campus
		disabilities want a sense of	resources. Students with
		inclusion.	disabilities want a sense of
			inclusion.

Appendix 3 - Co-Curricular Program Outcome Improvements During the 2021\_22AY

ippendix 5 00 Cutterial 110grain Cateolite Improvements Daring the 2021_22111			
	What should students	What will be done to	What outcome
Co-Curricular Area	gain from your	improve the outcome in	improvements occurred
or Program	service or program?	the 2021_22AY?	during the 2021_22AY?

		Interact with the faculty and students with issues with online classes.	Interact with the faculty and students with issues with online classes.
Veteran Affairs	Serves the needs of all Veterans and dependents, as well as military service members attending the University Campus. Our office supplements other campus units with special emphasis on the transition and retention of Veterans. Our department maintains productive relationships with offices, agencies, and programs throughout UAPB in order to best respond to the needs of our Veterans.	Outcome is being revised for 2021-22AY to "Serves the needs of all Veterans and dependents, as well as military service members attending the University Campus. Our office supplements other campus units with special emphasis on the transition and retention of Veterans. Our department maintains productive relationships with offices, agencies, and programs throughout UAPB in order to best respond to the needs of our Veterans." Improve on the readiness of the ever changing world of software and programs the government is using.	
Residential Life	The Department of Residential Services staff will continue to create a community where ideas freely discussed, topics of concern are explored, social and recreational activities provide health and wellness, awareness of global and local issues and concerns reviewed, information about student safety on campus and off- campus discussed,		

Appendix 3 - Co-Curricular Program Outcome Improvements During the 2021\_22AY

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	What should students	What will be done to	What outcome
Co-Curricular Area	gain from your	improve the outcome in	improvements occurred
or Program	service or program?	the 2021_22AY?	during the 2021_22AY?

community projects
performed, and
individuals develop
new skills, and a
sense of community
is fostered among all
residents.
Student leaders and
the residential life
staff are committed
to strengthening the
relationship and level
of understanding
among people by
supporting them in
their learning about
the diversity that
exists within the
residence hall
communities. The
department
encourages each
person to see this as
a lifelong learning
process in which we
continue to develop
the skills and
attitudes necessary to
be positive and
productive members
of society.
Developing these
skills and attitudes
involves a
commitment to value
human diversity. We,
therefore, encourage
acceptance and
appreciation of
people regardless of
race, gender, age,
ethnicity, able-
bodiedness, sexual
orientation,
socioeconomic
status, or religious
affiliation. While

Appendix 3 - Co-Curricular Program Outcome Improvements During the 2021\_22AY

ippendix 5 00 Carriedata Program Outcome improvements Baring the 2021_22111			
	What should students	What will be done to	What outcome
Co-Curricular Area	gain from your	improve the outcome in	improvements occurred
or Program	service or program?	the 2021_22AY?	during the 2021_22AY?

	holding to the belief		
	that society is		
	strengthened by the		
	acceptance of human		
	diversity and the		
	ideas that generate		
	from that diversity,		
	we encourage staff		
	and students to reach		
	out to each other and		
	develop positive		
	relationships.		
	The residential life		
	staff is there to assist		
	student residents in		
	the development of		
	their academic,		
	social, and personal		
	growth while at the		
	University. The		
	primary goal of the		
	residential life		
	program is to		
	provide residence		
	halls with an		
	atmosphere that is		
	conducive to growth		
	and learning in these		
	areas.		
<u>S4</u>	Ster landa er ill a sin	Thursen han a star a school se scith	The COVID 10 error 1
Student Health Services	Students will gain	Through partnership with the Jefferson County	The COVID-19 created major disruptions to health
Services	access to a range of reproductive health	•	services including sexual
	services.	Health Department students will receive	and reproductive health
	5CI VICC5.	access to female and male	services.
	Students will be	reproduction education,	501 v1005.
	provided with	counseling, contraception,	The partnership with
	information,	and screening the $2^{nd}$ and	Jefferson County Health
	services, and	$4^{\text{th}}$ Thursday each month.	Department was
	supplies for effective		temporarily suspended
	reproduction control	Students will have daily	2021AY and resumed
	to enable students to	access to reproductive	2122AY.
	realize their own	health information,	
	desires in regard to	counseling, condoms, and	No improvements were
	number and spacing	teaching module via SHS.	noted. However, due to the
	of children and to	C	encouragement of social

Appendix $3 - 0$	Co-Curricular Program	Outcome Im	provements During	the 2021 22AY

	What should students	What will be done to	What outcome
Co-Curricular Area	gain from your	improve the outcome in	improvements occurred
or Program	service or program?	the 2021_22AY?	during the 2021_22AY?

Co-Curricular	ensure that education need not be interrupted or limited by an unwanted pregnancy.		distancing, which may have led to less opportunities for sex, we noted a declined in students requesting reproductive health services.
Education			
Student Success Center	After using our programs for a suitable amount of time, and within the context of each student's individual needs, students will improve their academic performance by earning a "C" grade or better in the subject tutored.	The Student Success Center will continue to improve program quality and success rates in the next academic year utilizing the following actions. 1. Improve the quality of the tutoring program through training and evaluation of tutors, including the use of online media to conduct tutoring. 2. Increase collaboration with instructors in courses where most students struggle. 3. Increase visibility to attract student participants earlier in the semester. 4. Train faculty and staff to use AVISO Retention software to submit early alerts, address student problems early in the semester, engage students, identify persistence, and course risk factors, and increase success by providing proactive interventions. 5. Begin hiring and training tutors in Spring and Summer and fully funding	Fall 2021: A total of 21students attended theEnrollment Management,and Student Successsponsored tutoringvirtually and face to face.Students attended 40tutoring sessions,attempted 264 credithours, completed 229credit hours, and a had an86.7% course completionrate. Students tutored hada 65% pass rate with agrade C or above. The 21students tutored ended thefall 2021 semester with anoverall grade pointaverage of 3.11.Spring 2022: A total of 13students participated in theEnrollment Managementand Student Successsponsored tutoringvirtually and face to face.Students attended 26tutoring sessions,attempted 194 credithours, completed 177credit hours, resulting in a91.2% course completionrate. The students tutoredhad an 85.7% course pass

Appendix 3 - Co-Curricular Program Outcome Improvements During the 2021\_22AY

	What should students	What will be done to	What outcome
Co-Curricular Area	gain from your	improve the outcome in	improvements occurred
or Program	service or program?	the 2021_22AY?	during the 2021_22AY?

		the program for the next academic year. 6. Provide additional resources through workshops and tutoring on how to be successful in an online course environment. 7. Increase utilization of the student laptop Loan program by expanding advertising to students and faculty.	rate with a grade C or above. The 13 students tutored ended the spring 2022 semester with an overall grade point average of 3.40.
LIONS Program (Learning Institute and Opportunities for New Students)	<ol> <li>Increase freshmen enrollment in college-level course work by completion of developmental courses.</li> <li>Increase participation of at rick</li> </ol>	<ol> <li>Increase freshmen enrollment in college-level course work by completion of developmental courses.</li> <li>Increase persistence of at risk freshmen by</li> </ol>	
	persistence of at-risk freshmen by understanding of the elements of "grit" to persist.	at-risk freshmen by understanding of the elements of "grit" to persist.	
	3. Support academic, personal, social development of new freshmen by active engagement with academic and co- curricular programs at UAPB.	3. Support academic, personal, social development of new freshmen by active engagement with academic and co-curricular programs at UAPB.	
	4. Increase number of students graduating in 10 or fewer semesters gauged by earlier graduation then non- participants.	4. Increase number of students graduating in 10 or fewer semesters gauged by earlier graduation then non-participants.	

Appendix $3 - 0$	Co-Curricular Program	Outcome Im	provements During	the 2021 22AY

	What should students	What will be done to	What outcome
Co-Curricular Area	gain from your	improve the outcome in	improvements occurred
or Program	service or program?	the 2021_22AY?	during the 2021_22AY?

			,
Title IX -	Student will gain an		
Affirmative Action	understanding of		
	<ul> <li>Alcohol Awareness</li> <li>Bystander Intervention</li> <li>Drug Awareness</li> <li>Sexual Violence Awareness (CampusSave)</li> <li>Intimate Partner Violence</li> <li>I. Title IX/Sexual Assault/Consent</li> <li>II. How to report these matters</li> <li>III. Resources Available IV. Continue to find creative ways to learn due to our new way of working &amp;</li> </ul>		
	learning		
UAPB Athletics	Student-Athletes will gain leadership skills to become roles models by competing in intercollegiate athletics.	In 21-22AY student- athletes participate in leadership skills through mentorship, community service programs and various camps in the Pine Bluff area. There were 280 student-athletes with 152 which is 42% of the student-athletes participated in the mentorship, community service programs and various camps during their season of competition	The Department of Athletics stress the ongoing importance of each team to be engaged in community service projects so that each student-athlete can improve their leadership skills, mentorships, and community relations. Improve participation rate from 42% to 50% for the 2022-2023AY

Appendix 4 – Co-Curricular Program Summaries and Plans for Improvement During the 2022_23AY
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	What should students	What did the	What will be done to
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Academic Skills and Developmental Services	Students will show improvement in their reading comprehension and vocabulary skills.	Most students did not meet the targeted reading comprehension cut score. We did order new textbooks, develop new assignments, and increase our outreach to students.	We will continue to increase our outreach to students. However, the need for developmental Reading is consistently waning away. This results from a 2012 requirement to remove developmental courses out of Higher Education. It was proposed that Reading 1213 and English 1310 be merged to form a Language Arts class which would satisfy both developmental Reading and Basic English at the same time, because of this the stand-alone Reading course is not needed.
UAPB Quality Initiative "African- American Male Student Persistence Initiative: Leadership Development"	Students will gain "leadership abilities and positive self- concepts."	Due to the Pandemic, we couldn't meet.	Plans for the 2022-2023 year will allow us to meet with the students on future leadership events. We will schedule sessions with our first-year Lab and schedule sessions on campus for our other students by having speakers come in and talk with the students during the Fall and Spring sessions.
Trio Student Support Services	Participants will gain the academic performance level required to stay in good academic standing at the University, helping the maintain scholarships and graduate in a timely manner.	At least 85% of participants gained the performance level required to stay in good academic standing at the University; thereby, creating visible scholastic guidelines to pursue additional studies.	SSS will work to increase the academic achievement, and graduation rates through continued in- person tutoring and online NetTutor services. New this year is the addition of MatchWare MindView software comprehensive, visual learning tool designed to help develop and organize ideas.

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	What should students	What did the	What will be done to
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Carolyn F. Blakely Honors Program	Our goal is to produce a program that attracts and retains high- achieving scholars with an interest in becoming well- educated and well- rounded people willing to make their respective communities and nation a better place to live, work, and learn.	20 students graduated from the Honors Program during AY 21- 22. Due to the Covid 19 pandemic, our senior activities were still altered, so we did not get a lot of responses to the exit survey. Of the 20 graduates, we received 13 responses. 12 students are gainfully employed or enrolled in graduate or professional school. 1 student is seeking employment. Unfortunately, we have been unable to retrieve updates from the 7 students. Of the students who replied, 95% are successful upon matriculation, and due to the absence of data for the other students, the figures presented will serve as a population sample.	We will continue to make use of our Blackboard course/organization as a means of incorporating measures to gauge responses to the Scholars Seminars and campus/community service opportunities. In addition to documenting the plans of our graduates in our senior send-off book, we will also place the graduation survey link in Blackboard to centralize the data on our graduates. Finally, we will encourage our graduates to enroll an Honors Program Alumni Remind text group before they leave so they are better accessible for updates.
Military Science 1. Leadership. Apply critical thinking in leading and motivating members of a team through demonstration of Army Leader Attributes and Core Competencies.	Students are qualitatively evaluated on an "Outstanding", "Excellent", "Proficient", "Capable" and "Unsatisfactory" scale (O/E/P/C/U)) IAW Cadet Command LDP. Expectations are 10% O, 40% E,		

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		I
	and 50% P with zero	
	"capable" or failure	
	ratings. Ratings are	
	based on the overall	
	composite of the	
	Army's 17 Core	
	-	
	Competencies. A	
	minimum overall	
	rating of Capable is	
	required to remain in	
	the program.	
	Core Competencies	
	are:	
	Military Bearing,	
	Physically Fit,	
	Confident, Resilient,	
	Mental Agility,	
	Innovation,	
	Interpersonal Tact,	
	Domain Knowledge,	
	-	
	Leads Others, Extend	
	Influence beyond	
	CoC, Lead by	
	Example,	
	Communicates,	
	Creates a Positive	
	Environment,	
	Prepares Self,	
	Develops Others, and	
	Gets Results.	
	Cadets will develop	
	their critical thinking	
	skills through leading	
	a team. The cadet's	
	improved critical	
	thinking will allow for	
	better leader	
	development. Cadets	
	will develop	
	confidence leading	
	others.	
Military Science	Contracted cadets will	
2. Physical Fitness.	participate in three	
Be able to	physical training (PT)	
De able to	physical training (PT)	

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demonstrate an exceptional level of physical fitness, stamina, and mental toughness.	session per week and conduct at least two Army Physical Fitness Tests (APFT) each semester. Non- contracted cadet must participate in one PT session per week. Cadet PT will focus on increased mobility, endurance, and physical strength. Cadets should see and improvement in physical fitness each semester, with a 10% increase in APFT scores.		
Watson Memorial Library	Students will gain an understanding of research resources available in through the Watson Memorial Library	Most college students surveyed were first- year students; results showed that 29% were classified as sophomores (Q2). Sixty-seven percent of the students responded to content questions without prior library instruction, and Thirty- two percent received library instruction (Q3). The analysis revealed that 37% spend 1-4 hours, and 32% students spend 5-10 hours conducting research at the library. (Q4). The analysis exhibited that 47% of the students if assigned a paper using scholarly information, what were the best methods to use for research? (Q5). The assessment illustrated	

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		that Eighty-nine percent of the students know three practices to consider when evaluating a website (Q6). Thirty-five percent of the students correctly understand what plagiarism is? (Q7). Sixty percent of the college student answered the content question accurately as the most efficient source for finding related articles (Q8). Fifty-six percent of students answered the correctly content question of what information literacy is. (Q9). Eight-eight percent of college students ask how they can obtain a book or article that is not available in the library and how they can receive a copy (Q10). Eighty percent of college students answered content- specific questions correctly (Q11, Q12, Q13).	
Viralene J. Coleman Computerized Writing Center	We assist students with identifying their writing problems, discuss methods for improving student writing, and encourage students to use their own thought processes as they write in order to foster		

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	stronger and more		
	confident writers.		
Band	Members of the UAPB Band will self- assess teamwork skills. Teamwork is behaviors under the control of individual team members (effort they put into team tasks, their manner of interacting with others on team, and the quantity and quality of contributions they make to team discussions.)		
Vesper Choir	Members of Vesper Choir will self-assess teamwork skills. Teamwork is behaviors under the control of individual team members (effort they put into team tasks, their manner of interacting with others on team, and the quantity and quality of contributions they make to team discussions.)		
Office of International Programs and Studios	Students will	<i>Education Abroad</i> OIPS was able to make substantial progress in	The goal is to continue faculty engagement, implement
Studies:	<ul><li>1) develop</li><li>competency in one or</li><li>more of the three</li><li>areas:</li><li>a) knowledge and</li></ul>	engaging faculty in education abroad programming through grantsmanship and institutional capacity building.	overseas programs during the summer of 2022 and continue the collaboration with the HBCU-China Network.
	understanding of a thematic topic related to their	Overseas education abroad programming	after the COVID-19 pandemic subsides.

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<ul> <li>major/program of study;</li> <li>b) improved fluency in a foreign language; and/or</li> <li>c) practical application of knowledge and skills related to their major/program of study;</li> <li>2) learn how to be flexible and adaptable in a foreign culture; and</li> <li>3) Become partners with OIPS in promoting education abroad at UAPB.</li> </ul>	remained in shutdown status. Through the HBCU- China Network, OIPS recruited three UAPB students who successfully completed a virtual Chinese language study program.	
	Peace Corps Prep	
<ul> <li>Program participants will develop competencies through the following:</li> <li>1) Enrollment in coursework related to six thematic areas designated by the U.S. Peace Corps</li> <li>2) Participation in employment, internships, experiential learning, etc., related to a chosen thematic area</li> <li>3) Enrollment in foreign language coursework</li> </ul>	Campus life, through which students share a common daily routine that facilitates and promotes extracurricular involvement, makes a critical difference. This may particularly be the case at HBCUs as some institutions across the country manage their Peace Corps Prep programs virtually, the pandemic notwithstanding.	We are in a rebuilding phase. OIPS submitted the application for approval to operate the Peace Corps Prep Program for a second five- year cycle. The goal is to also commence recruitment of Cohort III drawing upon limited face-to- face engagement that follows campus COVID-19 protocols.

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4) Enrollment in		
<ul> <li>coursework that promotes cross- cultural/inter- cultural learning</li> <li>5) Engagement in campus based leadership development experiences</li> <li>6) Participation in the UAPB Collegiate 4-H Club</li> <li>7) Participation in asset-based community development</li> </ul>		
(ABCD) training		
UAPB Collegiate 4-H		
UAPB Peace Corps Prep members will participate in and gain knowledge and skills through 4-H volunteer activities. UAPB Collegiate 4-H members will learn about and participate in global programs sponsored by OIPS.	Campus life, through which students share a common daily routine that facilitates and promotes extracurricular involvement, makes a critical difference. This may particularly be the case at HBCUs.	We are in a rebuilding phase. The goal this year will be to increase engagement with the 4-H Club to encourage member participation in OIPS global programs while also recruiting participation in the Peace Corps Prep Program.
	National Scholarship Init	tiative
<ol> <li>Students will:</li> <li>Gain information about scholarship opportunities which enable or enhance global engagement</li> <li>Receive advisement on best practices regarding</li> </ol>	Campus life, through which students share a common daily routine that facilitates and promotes extracurricular involvement, makes a critical difference. This may particularly be the case at HBCUs.	This year, OIPS will work with the Honors Program and the Office of Academic Affairs to reconvene the National Scholarships Working Group, implement an information session and resume scholarship application advisement on a limited basis.

	What should students	What did the	What will be done to
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	application submissions		
	SA	FHS Global Leadership I	Initiative
	<ul> <li>Through a pilot initiative currently being implemented with SAFHS by OIPS, students will be able to:</li> <li>1) Receive timely updates on academic and professional opportunities in the global arena</li> <li>2) Participate in global programs designed specifically for students in Food, Agriculture, Natural Resources and Human Sciences (FANRHS) related academic programs and career tracks</li> </ul>	By working with the SAFHS Technology Specialist and developing tailored messaging, OIPS was able to increase the amount of information shares with the SAFHS community. Also, through a collaboration with the Assistant Dean for Academics, OIPS organized a faculty webinar on globalizing the curriculum. OIPS has increased the number of faculty engaged in education abroad programming; however, capacity building issues remain a challenge. Few staff have experience with education abroad programming and it has been a stretch to provide the advisement needed for faculty to implement successful	OIPS will move forward with the institutional process for approving faculty led education abroad programs combined with other risk management protocols to ensure faculty, staff and student safety and well-being when traveling abroad. Recruitment for overseas programming will also resume.
		programs.	
STEM Academy	STEM Academy students gain experience in comportment in the business/research environment through summer internships.	Students gained additional knowledge hearing from their cohorts about the experiences and opportunities presented through summer	Continue virtual and in- person Guest Lecture Series presenters that offer summer internships and co- ops that relay benefits of networking.
		internships. Students were able to attend and present summer research opportunities at conferences.	Announcement of opportunities through group messaging and other message forums.

	What should students	What did the	What will be done to
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			Return to in person graduate school preparation.
Career Services	Students will understand the job search process and skills for obtaining a job.	The assessment indicated that students that frequently utilize career services normally graduate with a career in their major. The assessment also indicated that students that connect early in their college felt that career services helped them improve their interviewing skills and helped them to create a marketable resume. The major area of concern is still the number of students that actually connect with our office in their freshman year so they can take advantage of the career development process	Our primary focus will be to increase the number of freshmen that register with our office no later than the first semester of their sophomore year. This will be done in collaboration with Basic Academic Services. A meeting will be scheduled to discuss our goal and a plan of action will be developed. We will look at the number of sophomores we have registered and set a goal to increase that number by a certain percentage by the end of the calendar year.
Office of Student Involvement & Leadership (also Fitness Center and Union)	Students involved with the Office of Student Involvement & Leadership gain valuable experience in network building, planning events, leadership, and professional pursuits. OSIL offers valuable programs in the field of Student Activities allocations, mentoring, diverse and international programs, fraternity and sorority life, leadership	The assessment outlined areas of improvement despite of unwavering circumstances. To circumvent areas within leadership development balanced the stability of environmental conflicts. Nevertheless, a reflection to the success of our students contributed from the new programs that were introduced and encouraged for more	The addition of a Student Engagement Center and a newly renovated facility will assist students in outlining the success through their collegiate experience. Involving students for a successful outcome to engage and grow program-development will continue to be introduced as we highlight the areas for improvement for the future year.

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development, student	creative ideas to be	
support programs and	evolved.	
services (Black		
History Month,		
Women's History		
Month Celebration,		
Unity Fest) and more.		
Additionally, OSIL		
offers the		
opportunities for		
students to gain		
leadership in co-		
curricular		
programming outside		
of the classroom.		
Many of the		
organizations under		
the umbrella assist in		
creating events,		
programs, and		
occasions for the		
development of the		
students. Leadership		
in the following areas		
are sought out by		
under the umbrella of		
governance, archives,		
political and student		
body awareness,		
student programming,		
and fraternity/sorority		
life.		
Following the pursuits		
of the persistence and		
retention mechanisms,		
we asses all of our		
Registered Student		
Organizations (RSO)		
at the end of the year,		
to obtain particular		
data information and		
assess their		
involvement in		
programming.		
Additionally, we ask		
of their support to		
better improve the		
oction improve the		

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	Office of Student Involvement & Leadership area.		
Student Counseling, Assessment, and Development	Students will get "effective counseling, psycho- social support, testing, and enrichment (development) activities to foster persistence and lifelong learning."		
Disability Services	Even playing field like students without Disabilities		
Veteran Affairs	Serves the needs of all Veterans and dependents, as well as military service members attending the University Campus. Our office supplements other campus units with special emphasis on the transition and retention of Veterans. Our department maintains productive relationships with offices, agencies, and programs throughout UAPB in order to best respond to the needs of our Veterans.		
Residential Life	The Department of Residential Services staff will continue to create a community where ideas freely discussed, topics of concern are explored,	During the assessment, the department realized that there wasn't anything in place to assess programs and activities or the student housing experience. In	During the 2022-2023 academic school year, the department will provide surveys for all programs and activities hosted in the residence halls. At the end of the academic school

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social and recreational	addition, the RA	year, there will be a survey
activities provide	program did not have a	for the residents asking
health and wellness,	tool to access the	them about their housing
awareness of global	performance or what	experience. In addition,
and local issues and	was learned during the	evaluations and surveys
concerns reviewed,	RA experience.	will be provided to the
information about	1.	residential assistants so
student safety on		they will know their
campus and off-		strengths and weakness and
campus discussed,		can give information about
community projects		their experience as
performed, and		residential assistants.
individuals develop		residential assistants.
new skills, and a		
sense of community is		
fostered among all		
residents.		
Student leaders and		
the residential life		
staff are committed to		
strengthening the		
relationship and level		
of understanding		
among people by		
supporting them in		
their learning about		
the diversity that		
exists within the		
residence hall		
communities. The		
department		
encourages each		
person to see this as a		
lifelong learning		
process in which we		
continue to develop		
the skills and attitudes		
necessary to be		
positive and		
productive members		
of society.		
Developing these		
skills and attitudes		
involves a		
commitment to value		
human diversity. We,		
therefore, encourage		
mererore, encourage		

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	acceptance and appreciation of people regardless of race, gender, age, ethnicity, able-bodiedness, sexual orientation, socioeconomic status, or religious affiliation. While holding to the belief that society is strengthened by the acceptance of human diversity and the ideas that generate from that diversity, we encourage staff and students to reach out to each other and develop positive relationships		
Student Health Services	relationships. The residential life staff is there to assist student residents in the development of their academic, social, and personal growth while at the University. The primary goal of the residential life program is to provide residence halls with an atmosphere that is conducive to growth and learning in these areas. Students will gain access to a range of reproductive health	Due to the temporary suspension of reproductive health	In addition to providing reproductive health services, Jefferson County
	services. Students will be provided with information, services, and supplies for	services in AY2021, the assessment data incomplete due to lack of program accessibility.	Health Department will offer a new program called REAL (Reproductive Education Access and Lifestyle) to provide health

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or Program	service or program?	show?	2022_23AY?

			1 11.0 . 1
	effective reproduction control to enable	The Reproductive Health Services	education and lifestyle
	students to realize		support.
	their own desires in	program was resumed for 2022AY.	
		We noted a	During Fall 2022AY,
	regard to number and		incoming Freshmen will
	spacing of children	drastic declined in	receive packet with
	and to ensure that	students seeking	reproductive health services
	education need not be	reproductive health services. This could	information and resources.
	interrupted or limited	have been due to	We will create flyers
	by an unwanted	students receiving	We will create flyers, posters and utilize social
	pregnancy.	Ū.	
		reproductive health services via other	media to promote the reproductive health
		avenues such as	
		telehealth.	program and to encourage students' participation.
			students participation.
Co-Curricular Education			
Student Success	After using our	Fall 2021: A total of	The Student Success Center
Center	programs for a	21 students attended	will continue the following
	suitable amount of	the Enrollment	actions to improve program
	time, and within the	Management, and	quality and success rates in
	context of each	Student Success	the next academic year.
	student's individual	sponsored tutoring	2
	needs, students will	virtually and face to	1. Improve the quality of
	improve their	face. Students attended	the tutoring program
	academic	40 tutoring sessions,	through training and
	performance by	attempted 264 credit	evaluation of tutors
	earning a "C" grade or	hours, completed 229	including use of online
	better in the subject	credit hours, and a had	media to conduct tutoring.
	tutored.	an 86.7% course	2. Increase collaboration
		completion rate.	with instructors in courses
		Students tutored had a	where most students
		65% pass rate with a	struggle. 3. Increase
		grade C or above. The	visibility to attract student
		21 students tutored	participants earlier in the
		ended the fall 2021	semester. 4. Train faculty
		semester with an	and staff to use AVISO
		overall grade point	Retention software to
		average of 3.11.	submit early alerts, to
			address student problems
		Spring 2022: A total of	early in the semester; to
		13 students participated	engage students, to identify
		in the Enrollment	persistence and course risk
		Management and	factors and to increase the
		Student Success	chances of success by

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		sponsored tutoring virtually and face to face. Students attended 26 tutoring sessions, attempted 194 credit hours, completed 177 credit hours, resulting in a 91.2% course completion rate. The students tutored had an 85.7% course pass rate with a grade C or above. The 13 students tutored ended the spring 2022 semester with an overall grade point average of 3.40.	providing proactive interventions. 5. Begin hiring tutors in in Spring and Summer for the next academic year and create a pool of applicants to ensure program is fully staffed at all times.
LIONS Program (Learning Institute and Opportunities for New Students)	<ol> <li>Increase freshmen enrollment in college- level course work by completion of developmental courses.</li> <li>Increase persistence of at-risk freshmen by understanding of the elements of "grit" to persist.</li> <li>Support academic, personal, social development of new freshmen by active engagement with academic and co- curricular programs at UAPB.</li> <li>Increase number of students graduating in 10 or fewer semesters gauged by earlier graduation then non-</li> </ol>	One hundred forty-two Freshmen participated in the LIONS Program for summer 2021. The cumulative grade point average for the participants was 3.13. The retention rate for summer to fall was 98%. During the May commencement exercises several LIONS participants graduated with honors. During spring 2021, many key positions with the SGA office, including Ms. UAPB were filled with LIONS	The program will continue the collaboration with high school counselors to increase enrollment. The program will assist participants in making a successful transition from high school to college. Expand opportunities for mentoring with the Student Success Center coaches and TRIO Student Support Services to increase the overall GPA of participants. Enhance the tracking of program alumni and reinstate the LIONS Alumni Club Registered Student Organization (RSO) to support campus
Title IX - Affirmative Action	participants. Student will gain an understanding of	Program alumni.	and community services.

	What should students	What did the	What will be done to
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	<ul> <li>Alcohol Awareness</li> <li>Bystander Intervention</li> <li>Drug Awareness</li> <li>Sexual Violence Awareness (CampusSave)</li> <li>Intimate Partner Violence</li> <li>I. Title IX/Sexual Assault/Consent</li> <li>II. How to report these matters</li> <li>III. Resources Available IV. Continue to find creative ways to learn due to our new way of working &amp; learning</li> </ul>
UAPB Athletics	Student-Athletes will       gain leadership skills         gain leadership skills       to become roles         models by competing       in intercollegiate         athletics.